

DR. DOUGLAS H. CARLISLE, JR.

1104 Gregg Street
Columbia, South Carolina 29201
803-429-8392
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Education

Ph.D., Government and Foreign Affairs, University of Virginia, May 1991

Honors: Teaching Fellowship, 1981-1983
DuPont Fellow, 1981-1982
Colgate Darden Fellow, 1981

M.A., Government and Public Administration, University of Virginia, 1979

B.A., Political Science, Brown University, Providence, Rhode Island, 1975

Specializations

Public Administration (with economics focus)
Public Policy-making
American Government
International Relations
Comparative Government

Languages

English and Spanish

Publications and Presentations

"The Legislative Veto, Diffuseness, and Constitutionally Mandated Friction," Ph.D. dissertation; University of Virginia, May 1991

"The Venezuelan-Guyanese Border Dispute," delivered at the International Studies Association, Atlanta, Georgia, 1983

Employment

Economist, South Carolina Office of Regulatory Staff, 2004-2018.

Provide expert testimony regarding rate of return and return on equity on behalf of South Carolina before Public Service Commission in administrative hearings. Apply economic data and analyses to regulated public utility matters to recommend policy and prepare reports to agency. Submitted over a dozen testimonies to

Commission. Testimony includes written direct testimony and sur-rebuttal. Oral testimony involves cross-examination on data, analyses, and conclusions. Responsible for economic and financial databases including debt issuances by public utilities and review of financial matters pertaining to utilities. As Board member of professional organization led panel on annual Forum on proposed Federal tax reform

Analyst, South Carolina Budget & Control Board, Board of Economic Advisors, Office of Research and Statistics, 1999 to 2004

Responsible for Revenue Impact Statements required for all proposed legislation affecting revenue collection. Analyzed economic issues in government resources allocations and prepared written reports of analyses. Provided economic analyses to General Assembly committees, subcommittees, and members as requested and directed. Substantive issues included allocation of funds from the Barnwell nuclear storage facility and estimates of public school attendance (from public, private, and home school surveys) for allocation of funds to school districts.

Legislative Staff, South Carolina House of Representatives, Committee on Education and Public Works, Higher Education Subcommittee, June 1998 to December 1999

Briefed committee members and House members on higher-education issues in proposed legislation for hearings and floor debates and in response to inquiries from constituents. Advised Committee chairman on various State constitutional issues. Responded to constituent inquiries regarding State-funded scholarships. Served as liaison to Commission on Higher Education.

Analyst, South Carolina State Reorganization Commission, 1996 to 1998

Performed post-audit follow-up review of agencies' response to recommendations of Legislative Audit Council in reorganization of State government. Presented findings to mixed select committees of lay, gubernatorial, and legislative members. Reviews evaluated agencies' implementation of steps for efficiency, effectiveness, risk assessments, prevention of fraud, waste, and abuse, and compliance with laws, regulations, and Generally Accepted Government Auditing Standards. Evaluations involved devising audit plans, reviewing agency documents, compiling an analyzing databases, and interviewing agency directors and staff.

Political Science Instructor, Midlands Technical College, 1993 to 1997

Taught up to five sections of two courses per semester in American government and state and local government. Prepared and presented lectures, exercises, and tests, graded term papers and compiled final grades. Counseled and coached students. Established section from Midlands Technical College of students to South Carolina State Student Legislature. Organized 1994 debate at College at which five candidates for governor appeared and were questioned by a local television anchor. Reviewed competing textbooks for department chairman.

Consultant, Market Compass, 1994-1996

Operated opinion-research and policy-analysis firm, consulting in tandem with marketing agency to advise clients on expanding overseas business, providing Sinsight on local culture. Composed and executed polls and presented to municipality's leadership findings and conclusions from executive interviews regarding public opinion on municipal services.

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DOUGLAS H. CARLISLE, JR. -- TESTIMONIES

Count	Company	Filed?	Docket Number	Type of testimony
1	Wyboo	Yes	2005-13-WS	Margin, Direct Test.
2	Haig Point	Yes	2005-34-WS	ROE, Direct Test.
3	Haig Point	Yes	2005-34-WS	ROE, Surrebuttal
4	Southland	No*	2007-244-W	ROE, Direct & Settlement
5	Utility Services	Yes	2007-286-WS	ROE, Direct & Settlement
6	Alpine	Yes	2008-190-S	Margin, Direct Test.
7	Duke Energy Carolinas	Yes	2009-226-E	ROE, Direct
8	Tega Cay	Yes	2009-473-WS	ROE, Direct
9	United	Yes	2009-479-WS	ROE, Direct
10	Lockhart Power	No	2010-181-E	ROE, Direct
11	Carolina Water Service	No	2011-47-WS	ROE, Direct
12	Daufuskie Island	Yes	2011-229-WS	ROE, Direct
14	Daufuskie Island	Yes	2011-229-WS	ROE, Surrebuttal
15	Duke Energy Carolinas	Yes	2010-271-E	ROE, Direct
16	Tega Cay	Yes	2010-177-WS	ROE, Direct
17	Tega Cay	Yes	2010-177-WS	ROE, Surrebuttal
18	SCE&G	Yes	2010-218-E	ROE, Direct
19	Duke Energy Carolinas	No	2013-59-E	ROE, Direct
20	United	Yes	2013-199-WS	ROE, Direct
21	Utility Services	Yes	2013-201-WS	ROE, Direct
22	Utility Services	Yes	2013-201-WS	ROE, Surrebuttal
23	Carolina Water Service	Yes	2013-275-WS	ROE, Direct
24	Lockhart	No	2013-178-E	ROE, Direct
25	Daufuskie Island	Yes	2014-346-WS	ROE, Direct
26	Carolina Water Service	Yes	2015-199-WS	ROE, Direct
27	Kiawah	Yes	2016-222-WS	ROE, Direct
28	Duke Energy Progress	Yes	2016-227-E	ROE, Direct

SUMMARY, ALSO SHOWING CAP-M CALCULATION

R_m	11.41% *
$R_f (+1.5 \text{ yr})$	2.70%
ERP	8.71%
Adjusted ERP ($ERP * \beta$)	6.90% †
Adjusted ERP + R_f = CAP-M	9.60%
DCF	7.74% (Exhibit DHC-8)
CEM	9.11% (Exhibit DHC-12, p.4)
AVERAGE OF METHODS	8.82%

8.43% lower middle of range: (DCF + CEM)/2

9.35% upper middle of range: (CEM + CAP-M)/2

* R_m is average of numbers in bold:

	<u>Geometric</u> <u>mean</u>	<u>Arithmetic</u> <u>mean</u>	<u>Average</u> <u>of Means</u>
Largest Companies	10.20%	12.10%	11.15%
Smallest Companies	11.90%	16.30%	14.10%
Average of Largest & Smallest	11.05%	14.20%	12.63%

Source of above table: Exhibit DHC-15

† See Exhibit DHC-13 for source of β

Ten-Year Change in Prices of U.S. Publicly Traded Stocks

Stock Prices (median, by yr.)

	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
American Water Works	\$29.00	\$35.35	\$41.05	\$48.65	\$54.80	\$72.05	\$81.20	\$87.10	\$108.95
American States Water Co	\$16.75	\$20.55	\$28.55	\$32.85	\$39.95	\$42.25	\$49.75	\$59.85	\$79.65
Artesian Resources	\$17.58	\$21.32	\$22.90	\$21.84	\$24.58	\$31.08	\$36.30	\$36.96	\$37.06
California Water Svc. Group	\$18.05	\$18.05	\$20.90	\$23.35	\$22.75	\$29.65	\$39.30	\$42.20	\$51.05
Global Water Resources						\$7.76	\$8.95	\$10.01	\$12.00
Middlesex Water Co	\$17.95	\$18.55	\$20.55	\$21.40	\$24.60	\$34.75	\$39.45	\$47.15	\$59.35
SJW Group	\$23.85	\$24.75	\$27.30	\$29.60	\$31.60	\$42.75	\$57.35	\$59.85	\$64.20
Essential Utilities	\$17.20	\$19.15	\$24.35	\$25.30	\$27.75	\$31.90	\$34.50	\$35.75	\$40.00
York Water Company	\$16.95	\$17.65	\$19.80	\$21.55	\$23.20	\$31.80	\$35.80	\$31.80	\$38.80

Source: Exhibit DHC-4

*Compound Annual Growth Rate

Stock Prices (median, by yr.)

	<u>2020</u>	<u>2021</u>	<u>CAGR*</u>
American Water Works	\$132.30	\$160.20	18.6%
American States Water Co	\$80.85	\$86.45	17.8%
Artesian Resources	\$35.13	\$41.95	9.1%
California Water Svc. Group	\$48.55	\$61.35	13.0%
Global Water Resources	\$12.35	\$17.83	18.1%
Middlesex Water Co	\$62.45	\$91.75	17.7%
SJW Group	\$60.30	\$65.85	10.7%
Essential Utilities	\$42.45	\$46.90	10.6%
York Water Company	\$42.95	\$47.25	10.8%
	Average=		14.0%

BOOK VALUE PER SHARE

Company Name	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
American Water Works	\$24.11	\$25.11	\$26.52	\$27.39	\$28.25	\$29.24	\$30.13	\$32.42	\$33.83	\$35.58
American States Water Co	\$10.84	\$11.80	\$12.72	\$13.24	\$12.77	\$13.52	\$14.45	\$15.19	\$16.33	\$17.39
Artesian Resources	\$13.12	\$13.57	\$13.80	\$14.09	\$14.61	\$15.23	\$15.91	\$16.57	\$17.25	\$18.11
California Water Service Group	\$10.76	\$11.28	\$12.54	\$13.11	\$13.41	\$13.75	\$14.44	\$15.19	\$16.07	\$18.30
Global Water Resources						\$0.78	\$0.76	\$1.30	\$1.15	\$1.43
Middlesex Water Co	\$11.27	\$11.48	\$11.82	\$12.24	\$12.74	\$13.40	\$14.02	\$15.17	\$18.57	\$19.81
SJW Group	\$14.20	\$14.71	\$15.92	\$17.75	\$18.83	\$20.61	\$22.57	\$31.31	\$31.27	\$32.12
Essential Utilities	\$7.21	\$7.90	\$8.63	\$9.27	\$9.78	\$10.43	\$11.02	\$11.28	\$17.58	\$19.09
York Water Company	\$7.45	\$7.73	\$7.98	\$8.15	\$8.51	\$8.88	\$9.28	\$9.75	\$10.31	\$10.97

Mean (History & Estimates)

Median (History & Estimates)

Average of Mean & Median

Average for Period or Estimates

Source: Exhibit DHC-4

BOOK VALUE PER SHARE

BOOK VALUE PER SHARE	BOOK VALUE PER SHARE HISTORICAL GROWTH								ESTIMATED
	Company Name	10-YEAR			5-YEAR		3-YEAR		BVPS
		Compound	Simple	Compound	Simple	Compound	Simple	Compound	ValueLine
2021	American Water Works	\$38.15	4.70%	4.71%	5.46%	5.48%	5.59%	5.6%	7.00%
	American States Water Co	\$17.45	4.88%	4.94%	5.24%	5.27%	4.74%	4.8%	7.38%
	Artesian Resources				4.39%	4.39%	4.41%	4.4%	
	California Water Service Group	\$21.35	7.09%	7.19%	9.20%	9.31%	12.04%	12.1%	1.54%
	Global Water Resources						23.51%	28.0%	
	Middlesex Water Co	\$20.85	6.35%	6.48%	9.24%	9.43%	11.21%	11.4%	1.58%
	SJW Group	\$35.00	9.44%	9.86%	11.17%	11.96%	3.79%	3.9%	3.94%
	Essential Utilities	\$20.45	10.99%	11.80%	14.41%	15.92%	21.98%	23.9%	4.25%
	York Water Company	\$11.55	4.48%	4.49%	5.40%	5.40%	5.82%	5.8%	2.80%
	Mean (History & Estimates)		6.85%	7.07%	8.06%	8.39%	10.34%	11.09%	4.07%
	Median (History & Estimates)		6.35%	6.48%	7.33%	7.39%	5.82%	5.81%	3.94%
	Average of Mean & Median		6.60%	6.77%	7.70%	7.89%	8.08%	8.45%	Estimate Avg.
	Average for Period or Estimates		6.77%		7.80%		8.27%		4.00%
						Historical Average		Combined Average	
	Source: Exhibit DHC-4								5.81%

Source: Exhibit DHC-4

AMERICAN WATER NYSE-AWK										RECENT PRICE	183.58	P/E RATIO	42.4	(Trailing: 43.7 Median: 24.0)	RELATIVE P/E RATIO	2.23	DIV'D YLD	1.4%	VALUE LINE	
TIMELINESS	3	Lowered 6/25/21	High: 25.8 Low: 19.4	32.8 25.2	39.4 31.3	45.1 37.0	56.2 41.1	61.2 48.4	85.2 58.9	92.4 70.0	98.2 76.0	129.9 88.0	172.6 92.0	189.4 131.0						Target Price Range 2024 2025 2026
SAFETY	3	New 7/25/08	LEGENDS 1.10 x Dividends p sh divided by Interest Rate Relative Price Strength Options: Yes Shaded area indicates recession																	
TECHNICAL	4	Raised 1/7/22																		
BETA	.85	(1.00 = Market)																		
18-Month Target Price Range																				
Low-High Midpoint (% to Mid)																				
\$148-\$237 \$193 (5%)																				
2024-26 PROJECTIONS																				
Price Gain Ann'l Total																				
High Low 180 120																				
Gain (Nil) 1%																				
Ann'l Return -8%																				
Institutional Decisions																				
to Buy 434 444 465																				
to Sell 388 377 362																				
Hld's(000) 148561 150291 155734																				
Percent shares traded																				
21 14 7																				
2005 2006 ^E 2007 ^E 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022															© VALUE LINE PUB. LLC 24-26					
-- 13.08 13.84 14.61 13.98 15.49 15.18 16.25 16.28 16.78 17.72 18.54 18.81 19.04 19.97 20.83 21.85 22.90															Revenues per sh 25.80					
-- .65 d.47 2.87 2.89 3.56 3.73 4.27 4.36 4.75 5.13 5.26 5.14 6.15 6.65 7.24 7.80 8.25															"Cash Flow" per sh 9.70					
-- d.97 d.214 1.10 1.25 1.53 1.72 2.11 2.06 2.39 2.64 2.62 2.38 3.15 3.43 3.91 4.25 4.50															Earnings per sh ^A 5.50					
-- -- .40 .82 .86 .90 1.21 .84 1.21 1.33 1.47 1.62 1.78 1.96 2.15 2.36 2.58															Div'd Decl'd per sh ^B 3.10					
-- 4.31 4.74 6.31 4.50 4.38 5.27 5.25 5.50 5.33 6.51 7.36 8.04 8.78 9.15 10.05 10.75 12.60															Cap'l Spending per sh 11.75					
-- 23.86 28.39 25.64 22.91 23.59 24.11 25.11 26.52 27.39 28.25 29.24 30.13 32.42 33.83 35.58 38.15 40.20															Book Value per sh ^D 50.00					
-- 160.00 160.00 160.00 174.63 175.00 175.66 176.99 178.25 179.46 178.28 178.10 178.44 180.68 180.81 181.30 181.60 182.00															Common Shs Outst'g ^C 190.00					
-- -- -- 18.9 15.6 14.6 16.8 16.7 19.9 20.0 20.5 27.7 33.8 27.3 32.9 35.3 38.8															Avg Ann'l P/E Ratio 27.0					
-- -- -- 1.14 1.04 .93 1.05 1.06 1.12 1.05 1.03 1.45 1.70 1.47 1.75 1.83 2.09															Relative P/E Ratio 1.50					
-- -- -- 1.9% 4.2% 3.8% 3.1% 3.4% 2.0% 2.5% 2.5% 2.0% 2.1% 1.7% 1.6% 1.4%															Avg Ann'l Div'd Yield 2.1%					
CAPITAL STRUCTURE as of 9/30/21															Revenues (\$mill) 4900					
Total Debt \$11084 mil. Due in 5 Yrs \$2867 mil.															Net Profit (\$mill) 1045					
LT Debt \$10352 mil. LT Interest \$384 mil. (58% of Cap'l)															Income Tax Rate 24.0%					
Leases, Uncapitalized: Annual rentals \$13.0 mil.															AFUDC % to Net Profit 5.0%					
Pension Assets 12/20 \$1990.0 mill.															Long-Term Debt Ratio 61.0%					
Oblig. \$2386.0 mill.															Common Equity Ratio 39.0%					
Pfd Stock \$3.0 mill. Pfd Div'd \$2 mill.															Total Capital (\$mill) 20000					
Common Stock 181,537,748 shares as of 10/27/21															Net Plant (\$mill) 24500					
MARKET CAP: \$33.1 billion (Large Cap)															Return on Total Cap'l 6.0%					
CURRENT POSITION 2019 2020 9/30/21															Return on Shr. Equity 11.0%					
(\$MILL.)															Return on Com Equity 11.0%					
Cash Assets 91 576 100															Retained to Com Eq 4.5%					
Accts Receivable 294 321 348															All Div'ds to Net Prof 56%					
Other 900 1009 1142																				
Current Assets 1285 1906 1590																				
Accts Payable 203 189 175																				
Debt Due 814 1611 732																				
Other 1028 1081 937																				
Current Liab. 2045 2881 1844																				
ANNUAL RATES of change (per sh)																				
Past 10 Yrs. Past 5 Yrs. Est'd '18-'20																				
Revenues 3.0% 3.5% 4.5%																				
"Cash Flow" 8.0% 7.0% 6.5%																				
Earnings 10.5% 8.0% 8.5%																				
Dividends 11.0% 11.5% 8.5%																				
Book Value 3.5% 4.5% 5.0%																				
Cal-endar																				
QUARTERLY REVENUES (\$mill.)																				
Mar.31 Jun.30 Sep.30 Dec.31 Full Year																				
2018 761 853 976 850 3440																				
2019 813 882 1013 902 3610																				
2020 844 931 1079 923 3777																				
2021 888 999 1092 986 3965																				
2022 915 1065 1130 1055 4165																				
Cal-endar																				
EARNINGS PER SHARE ^A																				
Mar.31 Jun.30 Sep.30 Dec.31 Full Year																				
2018 .59 .91 1.03 .62 3.15																				
2019 .62 .94 1.33 .54 3.43																				
2020 .68 .97 1.46 .80 3.91																				
2021 .73 1.14 1.53 .85 4.25																				
2022 .75 1.20 1.60 .95 4.50																				
Cal-endar																				
QUARTERLY DIVIDENDS PAID ^B																				
Mar.31 Jun.30 Sep.30 Dec.31 Full Year																				
2018 .415 .455 .455 .455 1.78																				
2019 .455 .50 .50 .50 1.96																				
2020 .50 .55 .55 .55 2.15																				
2021 .55 .6025 .6025 .6025																				
2022																				

BUSINESS: American Water Works Company, Inc. is the largest investor-owned water and wastewater utility in the U.S., providing services to approximately 15 million people in 46 states. Nonregulated business assists municipalities and military bases with the maintenance and upkeep as well. Regulated operations made up 86% of 2020 revenues. New Jersey is its largest market accounting for 24.5% of regulated revenues; Pennsylvania, 22.5%; Missouri, 10.6%. Has 6,800 employees. The Vanguard Grp. owns 11.7% of outstanding shares; BlackRock, Inc., 8.1%; officers & directors, less than 1.0%. (3/21 Proxy). President & CEO: Susan N. Story. Chairman: George MacKenzie. Address: 1 Water Street, Camden, NJ 08102. Tel.: 856-346-8200. Internet: www.amwater.com.

this industry, there are clearly benefits to economies of scale. Thus far in 2021, American has made 14 acquisitions and has another 31 "under agreement" to be bought. With state regulators typically on board, we expect the buying spree to rise later in the decade. Indeed, out to 2026, management plans on budgeting \$1.5 billion to \$2 billion a year for takeovers.

The capital budget remains large. The company projects that it will spend, on average, somewhere between \$2.3 billion to \$2.4 billion per annum on construction. The two main sectors where the expenditures will be invested are to replace old infrastructure (69%) and improving the resiliency of current assets (11%). Though external funds will be required to finance a portion of the spending, American Water's balance sheet is capable of handling more debt without a problem.

These shares do not stand out at this particular time. In the short term, the stock is only ranked to be an average performer in the year ahead. Over the 18-month and three-to five-year period, the equity offers subpar total return potential.

James A. Flood
January 7, 2022

AMER. STATES WATER	NYSE-AWR	RECENT PRICE	100.96	P/E RATIO	41.4 (Trailing: 39.7 Median: 24.0)	RELATIVE P/E RATIO	2.18	DIV'D YLD	1.5%	VALUE LINE
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[illegible]

(A) Primary earnings. Excludes nonrecurring gains/(losses): '05, 13¢; '06, 3¢; '08, (14¢); '10, (23¢); '11, 10¢. Next earnings report due early February.

(B) Dividends historically paid in early March, June, September, and December. ■ Div'd reinvestment plan available.

(D) Includes intangibles. As of 9/30/20; \$1.1 million/\$0.03 a share.

Company's Financial Strength	A
Stock's Price Stability	100
Price Growth Persistence	90
Earnings Predictability	95

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ARTESIAN RES. CORP. NDQ-ARTNA					RECENT PRICE	45.87	TRAILING P/E RATIO	25.5	RELATIVE P/E RATIO	1.48	DIV'D YLD	2.3%	VALUE LINE
RANKS		24.27 21.52	23.82 19.85	29.16 20.00	35.00 25.17	43.22 29.37	41.92 32.00	40.97 33.14	40.26 30.00	47.99 35.90			High Low
PERFORMANCE	3 Average	<div>LEGENDS</div> <div>— 12 Mos Mov Avg</div> <div>... Rel Price Strength</div> <div>Shaded area indicates recession</div>											
Technical	3 Average												
SAFETY	3 Average												
BETA	.75 (1.00 = Market)												
Financial Strength	B+												45
Price Stability	90												30
Price Growth Persistence	55												22.5
Earnings Predictability	100												13
© VALUE LINE PUBLISHING LLC		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022/2023		9
SALES PER SH		7.82	8.13	8.50	8.67	8.92	8.69	9.00	9.42	--			6
"CASH FLOW" PER SH		1.87	2.04	2.22	2.43	2.55	2.66	2.77	2.99	--			4
EARNINGS PER SH		.94	1.07	1.26	1.41	1.51	1.54	1.60	1.79	1.81 ^{A,B}	1.96 ^C /NA		3
DIV'DS DECL'D PER SH		.82	.85	.87	.90	.93	.96	.98	1.01	--			
CAP'L SPENDING PER SH		2.40	2.66	2.28	3.10	4.46	5.30	4.38	3.66	--			
BOOK VALUE PER SH		13.80	14.09	14.61	15.23	15.91	16.57	17.25	18.11	--			
COMMON SHS OUTST'G (MILL)		8.83	8.91	9.06	9.13	9.22	9.25	9.29	9.36	--			
AVG ANN'L P/E RATIO		23.9	20.5	18.0	20.9	24.2	23.9	22.8	20.2	25.3	23.4/NA		
RELATIVE P/E RATIO		1.34	1.08	.93	1.14	1.21	1.35	1.32	1.18	--			
AVG ANN'L DIV'D YIELD		3.7%	3.9%	3.8%	3.1%	2.5%	2.6%	2.7%	2.8%	--			
SALES (\$MILL)		69.1	72.5	77.0	79.1	82.2	80.4	83.6	88.1	--	Bold figures are consensus earnings estimates and, using the recent prices, P/E ratios.		
OPERATING MARGIN		47.0%	48.8%	43.0%	44.4%	44.6%	46.1%	43.0%	47.8%	--			
DEPRECIATION (\$MILL)		8.3	8.7	8.8	9.2	9.6	10.3	10.8	11.1	--			
NET PROFIT (\$MILL)		8.3	9.5	11.3	13.0	14.0	14.3	14.9	16.8	--			
INCOME TAX RATE		40.2%	40.1%	--	--	--	--	--	--	--			
NET PROFIT MARGIN		12.0%	13.1%	14.7%	16.4%	17.0%	17.8%	17.9%	19.1%	--			
WORKING CAP'L (\$MILL)		d12.3	d13.5	d8.8	d4.7	d9.5	d21.6	d11.4	d26.1	--			
LONG-TERM DEBT (\$MILL)		105.5	105.0	103.6	102.3	105.6	115.9	144.2	142.3	--			
SHR. EQUITY (\$MILL)		121.8	125.6	132.3	139.0	146.6	153.3	160.3	169.4	--			
RETURN ON TOTAL CAP'L		5.1%	5.5%	6.3%	6.7%	6.8%	6.5%	6.1%	6.6%	--			
RETURN ON SHR. EQUITY		6.8%	7.6%	8.5%	9.3%	9.5%	9.3%	9.3%	9.9%	--			
RETAINED TO COM EQ		.9%	1.6%	2.6%	3.4%	3.7%	3.6%	3.6%	4.4%	--			
ALL DIV'DS TO NET PROF		87%	79%	69%	63%	61%	62%	61%	56%	--			
A No. of analysts changing earn. est. in last 27 days: 0 up, 0 down, consensus 5-year earnings growth not available. B Based upon one analyst's estimate. C Based upon one analyst's estimate.													
ANNUAL RATES					ASSETS (\$mill.)					INDUSTRY: Water Utility			
of change (per share)					2019					2020			
5 Yrs.					.6					.0			
1 Yr.					6.9					10.2			
Sales					1.3					1.5			
"Cash Flow"					5.4					5.9			
Earnings					14.2					17.6			
Dividends					671.9					711.7			
Book Value					137.4					148.3			
					534.5					563.4			
					11.7					12.2			
					560.4					593.2			
					616.4								
					8.2					6.4			
					9.2					28.6			
					8.2					8.7			
					25.6					43.7			
					48.0								
					LONG-TERM DEBT AND EQUITY as of 9/30/21								
					Total Debt \$172.5 mill.					Due in 5 Yrs. NA			
					LT Debt \$143.3 mill.								
					Including Cap. Leases NA								
					(45% of Cap'l)								
					Leases, Uncapitalized Annual rentals NA								
					Pension Liability None in '20 vs. None in '19								
					Pfd Stock None					Pfd Div'd Paid None			
					Common Stock 8,524,837 shares					(55% of Cap'l)			
					TOTAL SHAREHOLDER RETURN					Dividends plus appreciation as of 11/30/2021			
					3 Mos.					6 Mos.			
					1 Yr.					3 Yrs.			
					5 Yrs.								
					9.19%					5.03%			
					18.67%					26.63%			
					53.93%								

CALIFORNIA WATER NYSE-CWT				RECENT PRICE	70.02	P/E RATIO	29.7 (Trailing: 31.8 Median: 24.0)	RELATIVE P/E RATIO	1.56	DIV'D YLD	1.3%	VALUE LINE																		
TIMELINESS	3	Lowered 10/29/21	High: 19.8 19.4 19.3 23.4 26.4 26.0 36.8 46.2 49.1 57.5 71.7	Low: 16.9 16.7 16.8 18.4 20.3 19.5 22.5 32.4 35.3 44.6 39.7 51.0												Target Price Range														
SAFETY	3	Lowered 7/27/07														2024	2025	2026												
TECHNICAL	3	Raised 1/7/22														120														
BETA	.70	(1.00 = Market)														100														
18-Month Target Price Range																	80													
Low-High Midpoint (% to Mid)																	64													
\$58-\$89 \$74 (5%)																	48													
2024-26 PROJECTIONS																	32													
Price Gain Ann'l Total																	24													
High Low 75 50 (+5%) (-30%) 3% -6%																	20													
Institutional Decisions																	16													
to Buy 102021 202021 302021																	12													
to Sell 104 99 93																	8													
Hld's(000) 38005 39103 41511																	1													
Percent shares traded																	1 yr.	29.3	26.9											
																	3 yr.	44.0	56.3											
																	5 yr.	97.9	82.9											
																	% TOT. RETURN 11/21													
																	THIS STOCK VL ARITH. INDEX													
																	1 yr. 29.3 26.9													
																	3 yr. 44.0 56.3													
																	5 yr. 97.9 82.9													
																	© VALUE LINE PUB. LLC 24-26													
2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Revenues per sh	16.40											
8.72	8.10	8.88	9.90	10.82	11.05	12.00	13.34	12.23	12.50	12.29	12.70	13.89	14.53	14.72	15.78	15.55	15.75	3.85	4.05											
1.52	1.36	1.56	1.86	1.93	1.93	2.07	2.32	2.21	2.47	2.22	2.34	3.00	3.11	3.14	3.88	3.80	3.85	"Cash Flow" per sh												
.74	.67	.75	.95	.98	.91	.86	1.02	1.02	1.19	.94	1.01	1.40	1.36	1.31	1.97	2.30	2.35	Earnings per sh ^A	2.55											
.57	.58	.58	.59	.59	.60	.62	.63	.64	.65	.67	.69	.72	.75	.79	.85	.92	.98	Div'd Decl'd per sh ^B	1.15											
2.01	2.14	1.84	2.41	2.66	2.97	2.83	3.04	2.58	2.76	3.69	4.77	5.40	5.85	5.64	5.93	5.25	5.85	Cap'l Spending per sh	6.45											
7.90	9.07	9.25	9.72	10.13	10.45	10.76	11.28	12.54	13.11	13.41	13.75	14.44	15.19	16.07	18.30	21.35	21.70	Book Value per sh ^C	22.70											
36.78	41.31	41.33	41.45	41.53	41.67	41.82	41.98	47.74	47.81	47.88	47.97	48.01	48.07	48.53	50.33	52.75	53.00	Common Shs Outst'g ^D	54.00											
24.9	29.2	26.1	19.8	19.7	20.3	21.3	17.9	20.1	19.7	24.8	29.6	26.9	30.3	39.3	24.9	26.0		Avg Ann'l P/E Ratio	24.0											
1.33	1.58	1.39	1.19	1.31	1.29	1.34	1.14	1.13	1.04	1.25	1.55	1.35	1.64	2.09	1.29	1.40		Relative P/E Ratio	1.30											
3.1%	2.9%	3.0%	3.1%	3.1%	3.2%	3.4%	3.5%	3.1%	2.8%	2.9%	2.3%	1.9%	1.8%	1.5%	1.7%	1.5%		Avg Ann'l Div'd Yield	1.8%											
CAPITAL STRUCTURE as of 9/30/21																														
Total Debt \$1184.9 mill. Due in 5 Yrs \$357.0 mill.																	501.8	560.0	584.1	597.5	588.4	609.4	666.9	698.2	714.6	794.3	820	835	Revenues (\$mill) ^E	885
LT Debt \$1059.7 mill. LT Interest \$40.0 mill.																	36.1	42.6	47.3	56.7	45.0	48.7	67.2	65.6	63.1	96.8	120	125	Net Profit (\$mill)	138
(Total interest coverage: 8.4x) (48% of Cap'l)																	40.5%	37.5%	30.3%	33.0%	36.0%	35.5%	30.1%	24.5%	19.1%	11.1%	21.0%	21.0%	Income Tax Rate	21.0%
																	7.6%	8.0%	4.3%	2.7%	4.3%	6.1%	3.5%	3.1%	5.8%	3.3%	5.0%	5.0%	AFUDC % to Net Profit	5.0%
Pension Assets-12/20 \$716.8 mill.																	51.7%	47.8%	41.6%	40.1%	44.4%	44.6%	42.7%	49.3%	50.2%	45.9%	48.5%	44.0%	Long-Term Debt Ratio	38.0%
Oblig. \$833.9 mill.																	48.3%	52.2%	58.4%	59.9%	55.6%	55.4%	57.3%	50.7%	49.8%	54.1%	51.5%	56.0%	Common Equity Ratio	62.0%
Pfd Stock None																	931.5	908.2	1024.9	1045.9	1154.4	1191.2	1209.3	1440.2	1566.7	1702.4	2175	2050	Total Capital (\$mill)	1975
Common Stock 52,608,000 shs.																	1381.1	1457.1	1515.8	1590.4	1701.8	1859.3	2048.0	2232.7	2406.4	2650.6	2800	2835	Net Plant (\$mill)	2925
																	5.5%	6.3%	6.0%	6.3%	5.2%	5.5%	7.1%	5.9%	5.5%	7.0%	6.0%	6.5%	Return on Total Cap'l	7.5%
																	8.0%	9.0%	7.9%	9.1%	7.0%	7.4%	9.7%	9.0%	8.1%	10.5%	11.0%	11.0%	Return on Shr. Equity	11.0%
																	8.0%	9.0%	7.9%	9.1%	7.0%	7.4%	9.7%	9.0%	8.1%	10.5%	11.0%	11.0%	Return on Com Equity	11.0%
																	2.3%	3.4%	3.4%	4.1%	2.0%	2.4%	4.7%	4.0%	3.2%	6.0%	6.5%	6.5%	Retained to Com Eq	6.0%
																	71%	62%	56%	55%	71%	68%	51%	55%	60%	43%	40%	42%	All Div'ds to Net Prof	45%
MARKET CAP: \$3.7 billion (Mid Cap)																	BUSINESS: California Water Service Group provides regulated and nonregulated water service to 492,600 customers in 100 communities in the state of California. Accounts for about 94% of total customers. Also operates in Washington, New Mexico, and Hawaii. Main service areas: San Francisco Bay area, Sacramento Valley, Salinas Valley, San Joaquin Valley & parts of Los Angeles. Acquired Rio Grande Corp; West Hawaii Utilities (9/08). Revenue breakdown, '20: residential, 70%; business, 18%; industrial, 4%; public authorities, 5%; other 3%. Off. and dir. own 1% of common stock (4/21 proxy). Has 1,184 employees. Pres. and CEO: Martin A. Kropelnicki, Inc.: DE. Addr.: 1720 North First St., San Jose, CA 95112-4598. Tel.: 408-367-8200. Internet: www.calwatergroup.com.													
CURRENT POSITION																	Shares of California Water Service Group have appreciated strongly over the past three months. The stock is up more than 15% in price since our early-October full-page report, etching a fresh all-time high along the way. A combination of better-than-expected September-period financial results, coupled with a broader shift toward more-conservative, noncyclical assets, likely underpinned the advance. That said, we think the recent run-up in price presents a decent opportunity for committed investors to lock in some profits. In fact, the stock has slipped one spot on our Timeliness ranking scale, to 3, and is now just an Average selection for relative year-ahead price performance. Top- and bottom-line expansion may not be as pronounced in 2022 as it was in 2021. Following a strong profit beat in the third-quarter, which was driven by rate hikes associated with its recent California rate case decision, we are raising our 2021 share-net estimate by \$0.25, to \$2.30. Thus, California Water probably closed the books on 2021 with revenues and earnings growth of 3% and 17%, respectively. For this year, however, growth may be a bit more muted. Revenues are poised to advance 2%, to \$835 million, while earnings may increase only a nickel, to \$2.35 per share. It's worth noting that a few one-off benefits recognized in 2021 are factored into our relatively flat bottom-line forecast. Robust capital spending on infrastructure upgrades is on tap for the pull to mid-decade. Most notably, management's strategic investment initiatives include servicing outdated pipelines, watermain replacement projects, treatment plant upgrades, and IT system enhancements. On balance, California Water's annual capital budget is likely to approach \$350 million over the next few years. Buy-and-hold subscribers should look elsewhere, too. At the recent quotation, total return potential three to five years hence is unappealing, as the equity is presently trading near the top of our 3- to 5-year Target Price Range. In sum, investors would be wise to defer capital commitments at this juncture. Nicholas P. Patrikis January 7, 2022													
2019 2020 9/30/21																														
(SMILL.)																														
Cash Assets 42.7 44.6 140.4																														
Other 142.0 221.4 253.0																														
Current Assets 184.7 266.0 393.4																														
Accts Payable 108.5 131.7 148.4																														
Debt Due 197.0 375.1 125.2																														
Other 53.2 81.9 87.3																														
Current Liab. 358.7 588.7 360.9																														
ANNUAL RATES																														
Past 10 Yrs. 5 Yrs. Est'd '18-'20																														
of change (per sh)																														
Revenues 3.5% 4.0% 1.5%																														
"Cash Flow" 6.0% 8.0% 3.0%																														
Earnings 5.0% 8.0% 8.5%																														
Dividends 3.0% 4.0% 6.5%																														
Book Value 5.0% 5.0% 5.5%																														
Cal-endar																														
QUARTERLY REVENUES (\$ mill.) ^E																														
Mar.31 Jun.30 Sep.30 Dec.31																														
2018 134.6 174.9 221.3 167.4 698.2																														
2019 126.1 179.0 232.6 176.9 714.6																														
2020 125.6 175.5 304.1 189.1 794.3																														
2021 147.7 213.1 256.7 202.5 820																														
2022 155 215 260 205 835																														
Cal-endar																														
EARNINGS PER SHARE ^A																														
Mar.31 Jun.30 Sep.30 Dec.31																														
2018 d.02 .31 .75 .32 1.36																														
2019 d.16 .35 .88 .24 1.31																														
2020 d.42 .11 1.94 .31 1.97																														
2021 d.06 .75 1.20 .41 2.30																														
2022 .10 .65 1.15 .45 2.35																														
Cal-endar																														
QUARTERLY DIVIDENDS PAID ^B																														
Mar.31 Jun.30 Sep.30 Dec.31																														
2018 .1875 .1875 .1875 .1875 .75																														
2019 .1975 .1975 .1975 .1975 .79																														
2020 .2125 .2125 .2125 .2125 .85																														
2021 .230 .230 .230 .230 .92																														
2022																														

GLOBAL WATER RES. NDQ-GWRS				RECENT PRICE	16.96	TRAILING P/E RATIO	NMF	RELATIVE P/E RATIO	NMF	DIV'D YLD	1.7%	VALUE LINE	
RANKS					9.29 6.23	10.00 7.90	11.61 8.40	14.99 9.00	16.20 8.50	21.25 14.40			High Low
PERFORMANCE	2	Above Average											
Technical	3	Average											
SAFETY	3	Average											
BETA	.80	(1.00 = Market)											
Financial Strength	B+												
Price Stability	85												
Price Growth Persistence	80												
Earnings Predictability	35												
© VALUE LINE PUBLISHING LLC				2013	2014	2015	2016	2017	2018	2019	2020	2021	2022/2023
REVENUES PER SH	--	--	--	1.52	1.59	1.65	1.65	1.71	--	--	--	--	
"CASH FLOW" PER SH	--	--	--	.18	.58	.49	.49	.45	--	--	--	--	
EARNINGS PER SH	--	--	--	d.15	.23	.15	.10	.05	--	--	--	--	
DIV'D DECL'D PER SH	--	--	--	.17	.28	.28	.29	.29	--	--	--	--	
CAP'L SPENDING PER SH	--	--	--	.44	1.06	.22	.52	.40	--	--	--	--	
BOOK VALUE PER SH	--	--	--	.78	.76	1.30	1.15	1.43	--	--	--	--	
COMMON SHS OUTST'G (MILL)	--	--	--	19.58	19.63	21.47	21.54	22.59	--	--	--	--	
AVG ANN'L P/E RATIO	--	--	--	--	40.1	63.9	NMF	NMF	NMF	NMF	NMF	NMF	
RELATIVE P/E RATIO	--	--	--	--	2.01	3.61	NMF	NMF	NMF	NMF	NMF	NMF	
AVG ANN'L DIV'D YIELD	--	--	--	2.2%	3.0%	3.0%	2.6%	2.5%	--	--	--	--	
REVENUES (\$MILL)	--	--	32.0	29.8	31.2	35.5	35.5	38.6	--	--	--	--	
OPERATING MARGIN	--	--	75.1%	38.8%	45.7%	47.1%	43.2%	42.4%	--	--	--	--	
DEPRECIATION (\$MILL)	--	--	8.2	6.3	6.9	7.5	8.4	9.0	--	--	--	--	
NET PROFIT (\$MILL)	--	--	21.4	d2.9	4.6	3.1	2.2	1.1	--	--	--	--	
INCOME TAX RATE	--	--	49.1%	--	--	36.5%	34.3%	41.1%	--	--	--	--	
NET PROFIT MARGIN	--	--	66.9%	NMF	14.6%	8.7%	6.3%	2.9%	--	--	--	--	
WORKING CAP'L (\$MILL)	--	--	8.0	13.8	.7	7.7	2.2	11.1	--	--	--	--	
LONG-TERM DEBT (\$MILL)	--	--	104.7	114.3	114.4	114.5	114.7	112.7	--	--	--	--	
SHR. EQUITY (\$MILL)	--	--	20.1	15.2	14.9	27.9	24.7	32.2	--	--	--	--	
RETURN ON TOTAL CAP'L	--	--	20.5%	2.4%	5.5%	4.0%	3.5%	2.6%	--	--	--	--	
RETURN ON SHR. EQUITY	--	--	106.5%	NMF	30.6%	11.1%	9.0%	3.4%	--	--	--	--	
RETAINED TO COM EQ	--	--	106.5%	NMF	NMF	11.1%	NMF	NMF	NMF	NMF	NMF	NMF	
ALL DIV'DS TO NET PROF	--	--	--	NMF	119%	--	NMF	NMF	NMF	NMF	NMF	NMF	

^ANo. of analysts changing earn. est. in last 27 days: 0 up, 0 down, consensus 5-year earnings growth 15.0% per year. ^BBased upon one analyst's estimate. ^CBased upon one analyst's estimate.

ANNUAL RATES					ASSETS (\$mill.)			INDUSTRY: Water Utility		
of change (per share)	5 Yrs.	1 Yr.			2019	2020	9/30/21	BUSINESS: Global Water Resources, Inc. is a water resource management company that owns, operates, and manages 17 water, wastewater, and recycled water utilities in strategically located communities, principally in metropolitan Phoenix, Arizona. It seeks to deploy its integrated approach, Total Water Management, a term used to mean managing the entire water cycle by owning and operating the water, wastewater, and recycled water utilities within the same geographic areas in order to both conserve water and maximize its total economic and social value. The company uses Total Water Management to promote sustainable communities in areas where growth outpaces the existing potable water supply. Global Water recycles nearly one billion gallons of water annually. In December 2021, Global Water signed a letter of intent to acquire Farmers Water Co., a subsidiary of Farmers Investment Co. Has 79 employees. Chairman, C.E.O. & President: Ron L. Fleming Address: 21410 N. 19th Avenue #220, Phoenix, AZ 85027. Tel.: (480) 360-7775. Internet: www.gwresources.com.		
Sales	--	4.0%			7.5	18.0	21.2			
"Cash Flow"	--	-8.5%			1.6	2.1	1.9			
Earnings	--	-50.0%			.0	.0	.0			
Dividends	--	1.0%			3.2	3.4	4.4			
Book Value	--	24.5%			12.3	23.5	27.5			
Fiscal Year	QUARTERLY SALES (\$mill.)				Full Year	LIABILITIES (\$mill.)				
	1Q	2Q	3Q	4Q		Accts Payable	Debt Due	Other		
12/31/19	7.7	9.2	9.9	8.7	35.5	326.3	340.2	--		
12/31/20	8.2	9.9	10.8	9.7	38.6	92.7	101.3	--		
12/31/21	9.3	10.9	11.4			233.6	238.9	249.7		
12/31/22						20.2	21.0	18.3		
Fiscal Year	EARNINGS PER SHARE				Full Year	Total Assets				
	1Q	2Q	3Q	4Q		266.1	283.4	295.5		
12/31/18	.02	.10	.03	--	.15	Accts Payable	1.0	.5		
12/31/19	.02	.04	.05	d.01	.10	Debt Due	.1	2.0		
12/31/20	.02	d.01	.05	d.01	.05	Other	9.0	9.9		
12/31/21	d.01	.09	.07	.01		Current Liab	10.1	12.4		
12/31/22								16.0		
Cal-endar	QUARTERLY DIVIDENDS PAID				Full Year	LONG-TERM DEBT AND EQUITY as of 9/30/21				
	1Q	2Q	3Q	4Q		Total Debt \$114.9 mill. Due in 5 Yrs. NA				
2019	.072	.072	.072	.072	.29	LT Debt \$110.9 mill.				
2020	.073	.073	.073	.073	.29	Including Cap. Leases NA (78% of Cap'l)				
2021	.073	.073	.073	.073	.29	Leases, Uncapitalized Annual rentals NA				
2022						Pension Liability None in '20 vs. None in '19				
INSTITUTIONAL DECISIONS					Pld Stock None Pld Div'd Paid None					
	1Q'21	2Q'21	3Q'21		Common Stock 22,649,000 shares (22% of Cap'l)					
to Buy	18	20	30							
to Sell	30	27	23							
Hld's(000)	7611	7618	7500							

SJW GROUP NYSE-SJW		RECENT PRICE	70.57	P/E RATIO	34.1	(Trailing: 37.5) Median: 21.0	RELATIVE P/E RATIO	1.79	DIV'D YLD	1.9%	VALUE LINE						
TIMELINESS	4 Lowered 8/13/21	High: 28.2	26.8	26.9	30.1	33.7	35.7	56.9	69.3	68.4	74.5	75.0	73.7				
SAFETY	3 New 4/22/11	Low: 21.6	20.9	22.6	24.5	25.5	27.5	28.6	45.4	51.3	53.9	45.6	58.0				
TECHNICAL	3 Lowered 12/17/21	LEGENDS 1.50 x Dividends p sh divided by Interest Rate Relative Price Strength Options: Yes Shaded area indicates recession															
BETA	.80 (1.00 = Market)																
18-Month Target Price Range																	
Low-High Midpoint (% to Mid)																	
\$59-\$105 \$82 (15%)																	
2024-26 PROJECTIONS																	
Price Gain Ann'l Total																	
High Low 100 65																	
Gain (+40%) (-10%) 11% Nil																	
Ann'l Return Nil																	
Institutional Decisions																	
to Buy to Sell Hld's(000)																	
1Q2021 2Q2021 3Q2021																	
87 73 20963																	
81 64 21472																	
81 53 22567																	
Percent shares traded																	
15 10 5																	
2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022																	
9.86 10.35 11.25 12.12 11.68 11.62 12.85 14.01 13.73 15.76 14.97 16.61 18.97 14.00 14.78 19.77 19.35																	
2.21 2.38 2.30 2.44 2.21 2.38 2.80 2.97 2.90 4.42 3.86 4.76 5.24 3.29 3.67 5.28 3.55																	
1.12 1.19 1.04 1.08 .81 .84 1.11 1.18 1.12 2.54 1.85 2.57 2.86 1.82 1.35 2.14 1.90																	
.53 .57 .61 .65 .66 .68 .69 .71 .73 .75 .78 .81 1.04 1.12 1.20 1.28 1.36																	
2.83 3.87 6.62 3.79 3.17 5.65 3.75 5.67 4.68 5.02 5.24 6.95 7.26 5.08 6.25 7.44 6.75																	
10.72 12.48 12.90 13.99 13.66 13.75 14.20 14.71 15.92 17.75 18.83 20.61 22.57 31.31 31.27 32.12 35.00																	
18.27 18.28 18.36 18.18 18.50 18.55 18.59 18.67 20.17 20.29 20.38 20.46 20.52 28.40 28.46 28.56 30.00																	
19.7 23.5 33.4 26.2 28.7 29.1 21.2 20.4 24.3 11.2 16.6 15.7 18.8 32.7 47.8 30.0 35.2																	
1.05 1.27 1.77 1.58 1.91 1.85 1.33 1.30 1.37 .59 .84 .82 .95 1.77 2.55 1.56 1.89																	
2.4% 2.0% 1.7% 2.3% 2.8% 2.8% 2.9% 3.0% 2.7% 2.6% 2.5% 2.0% 1.9% 1.9% 1.9% 2.0% 2.0%																	
CAPITAL STRUCTURE as of 9/30/21																	
Total Debt \$1446.3 mill. Due in 5 Yrs \$22.4 mill.																	
LT Debt \$1420.0 mill. LT Interest \$50.0 mill.																	
(LT Interest Coverage: 3.7x)																	
(59% of Cap'l)																	
Pension Assets-12/20 \$278.1 mill.																	
Oblig. \$386.1 mill.																	
Pfd Stock None.																	
Common Stock 29,882,182 shs.																	
MARKET CAP: \$2.1 billion (Mid Cap)																	
CURRENT POSITION (\$MILL.)																	
2019 2020 9/30/21																	
Cash Assets																	
17.9 9.3 16.2																	
Accts Receivable																	
36.3 58.1 65.2																	
Other																	
67.8 59.9 74.1																	
Current Assets																	
122.0 127.3 155.5																	
Accts Payable																	
34.9 34.2 37.4																	
Debt Due																	
22.3 76.2 26.3																	
Other																	
177.4 240.4 203.6																	
Current Liab.																	
234.6 350.8 267.3																	
ANNUAL RATES																	
Past 10 Yrs. Past 5 Yrs. Est'd '18-'20																	
of change (per sh)																	
Revenues																	
3.0% 2.0% 5.5%																	
"Cash Flow"																	
5.5% 2.0% 5.5%																	
Earnings																	
7.0% -5% 15.0%																	
Dividends																	
6.0% 10.0% 6.0%																	
Book Value																	
8.5% 12.5% 4.5%																	
QUARTERLY REVENUES (\$mill.)																	
Cal-ender Mar.31 Jun.30 Sep.30 Dec.31 Full Year																	
2018 75.0 99.1 124.9 98.7 397.7																	
2019 77.7 103.0 114.0 126.0 420.5																	
2020 115.8 147.2 165.9 135.6 564.5																	
2021 114.8 152.2 166.9 146.1 580																	
2022 125 155 175 150 605																	
EARNINGS PER SHARE ^																	
Cal-ender Mar.31 Jun.30 Sep.30 Dec.31 Full Year																	
2018 .06 .62 .76 .38 1.82																	
2019 .21 .47 .33 .34 1.35																	
2020 .08 .69 .91 .46 2.14																	
2021 .09 .69 .64 .48 1.90																	
2022 .18 .77 .90 .65 2.50																	
QUARTERLY DIVIDENDS PAID ^B=																	
Cal-ender Mar.31 Jun.30 Sep.30 Dec.31 Full Year																	
2018 .28 .28 .28 .28 1.12																	
2019 .30 .30 .30 .30 1.20																	
2020 .32 .32 .32 .32 1.28																	
2021 .34 .34 .34 .34 1.36																	
2022																	

ESSENTIAL UTIL. NYSE-WTRG				RECENT PRICE	52.55	P/E RATIO	31.5	(Trailing: 32.2 Median: 23.0)	RELATIVE P/E RATIO	1.66	DIV'D YLD	2.1%	VALUE LINE	Target Price Range					
TIMELINESS 3 Lowered 7/30/21				High: 18.4	19.0	21.5	28.1	28.2	31.1	35.8	39.6	39.4	47.3	54.5	52.7	2024	2025	2026	
SAFETY 3 Lowered 1/8/21				Low: 13.2	15.4	16.8	20.6	22.4	24.4	28.0	29.4	32.1	32.7	30.4	41.1				
TECHNICAL 4 Raised 1/7/22				LEGENDS 1.60 x Dividends p sh divided by Interest Rate Relative Price Strength 5-for-4 split 9/13 Options: Yes Shaded area indicates recession															
BETA .95 (1.00 = Market)																			
18-Month Target Price Range																			
Low-High Midpoint (% to Mid)																			
\$45-\$80 \$63 (20%)																			
2024-26 PROJECTIONS																			
Price Gain Ann'l Total																			
High Low 65 45 (+25%) (-15%) 7% -1%																			
Institutional Decisions																			
10/2021 20/2021 30/2021																			
to Buy 258 244 245																			
to Sell 238 231 223																			
Hld's(000) 176001 171680 174820																			
Percent shares traded																			
5 10 15																			
2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022				© VALUE LINE PUB. LLC				24-26											
3.08	3.23	3.61	3.71	3.93	4.21	4.10	4.32	4.32	4.37	4.61	4.62	4.56	4.71	4.03	5.96	7.30	8.00	Revenues per sh	8.70
.97	1.01	1.10	1.14	1.29	1.42	1.45	1.51	1.82	1.89	1.87	2.07	2.12	1.90	1.73	2.21	2.70	2.85	"Cash Flow" per sh	3.05
.57	.56	.57	.58	.62	.72	.83	.87	1.16	1.20	1.14	1.32	1.35	1.08	1.04	1.12	1.65	1.80	Earnings per sh ^A	2.00
.32	.35	.38	.41	.44	.47	.50	.54	.58	.63	.69	.74	.79	.85	.91	.97	1.04	1.12	Div'd Decl'd per sh ^B	1.40
1.47	1.64	1.43	1.58	1.66	1.89	1.90	1.98	1.73	1.84	2.07	2.16	2.69	2.78	2.49	3.41	4.00	4.00	Cap'l Spending per sh	3.75
5.04	5.57	5.85	6.26	6.50	6.81	7.21	7.90	8.63	9.27	9.78	10.43	11.02	11.28	17.58	19.09	20.45	21.80	Book Value per sh	24.15
161.21	165.41	166.75	169.21	170.61	172.46	173.60	175.43	177.93	178.59	176.54	177.39	177.71	178.09	220.76	245.39	253.00	254.50	Common Shs Outst'g ^C	270.00
31.8	34.7	32.0	24.9	23.1	21.1	21.3	21.9	21.2	20.8	23.5	23.9	24.7	32.6	39.1	39.6	28.7		Avg Ann'l P/E Ratio	27.0
1.69	1.87	1.70	1.50	1.54	1.34	1.34	1.39	1.19	1.09	1.18	1.25	1.24	1.76	2.08	2.06	1.54		Relative P/E Ratio	1.50
1.8%	1.8%	2.1%	2.8%	3.1%	3.1%	2.8%	2.8%	2.4%	2.5%	2.6%	2.3%	2.4%	2.4%	2.2%	2.2%	2.2%		Avg Ann'l Div'd Yield	2.8%
CAPITAL STRUCTURE as of 9/30/21				712.0	757.8	768.6	779.9	814.2	819.9	809.5	838.1	889.7	1462.7	1850	2040	Revenues (\$mill)	2350		
Total Debt \$5708.7 mill. Due in 5 Yrs \$1102 mill.				144.8	153.1	205.0	213.9	201.8	234.2	239.7	192.0	224.5	284.8	415	455	Net Profit (\$mill)	540		
LT Debt \$5598.7 mill. LT Interest \$203.0 mill.				32.9%	39.0%	10.0%	10.5%	6.9%	8.2%	6.6%	--	6.6%	6.6%	3.0%	6.0%	Income Tax Rate	7.0%		
(52% of Cap'l)				--	--	1.1%	2.4%	3.1%	3.8%	6.3%	6.8%	7.2%	4.5%	6.0%	7.5%	AFUDC % to Net Profit	6.0%		
Pension Assets-12/20 \$426.8 mill.				52.7%	52.7%	48.9%	48.5%	50.3%	48.4%	50.6%	54.4%	43.1%	54.0%	53.0%	56.0%	Long-Term Debt Ratio	55.0%		
Oblig. \$486.2 mill.				47.3%	47.3%	51.1%	51.5%	49.7%	51.6%	49.4%	45.6%	56.9%	46.0%	47.0%	44.0%	Common Equity Ratio	45.0%		
Pfd Stock None				2646.8	2929.7	3003.6	3216.0	3469.5	3587.7	3965.4	4407.8	6824.2	10192	11000	12400	Total Capital (\$mill)	14500		
Common Stock 252,742,882 shares				3612.9	3936.2	4167.3	4402.0	4688.9	5001.6	5399.9	5930.3	6345.8	9512.9	10175	10875	Net Plant (\$mill)	12300		
as of 10/22/21				6.9%	6.6%	8.0%	7.8%	6.9%	7.6%	7.1%	5.5%	4.2%	3.7%	4.5%	5.0%	Return on Total Cap'l	5.5%		
MARKET CAP: \$13.3 billion (Large Cap)				11.6%	11.0%	13.4%	12.9%	11.7%	12.7%	12.2%	9.6%	5.8%	6.1%	8.0%	8.5%	Return on Shr. Equity	8.5%		
CURRENT POSITION 2019 2020 9/30/21				4.6%	4.3%	6.7%	6.1%	4.7%	5.6%	5.1%	2.1%	.9%	1.1%	3.0%	3.0%	Return on Com Equity	8.5%		
(\$MILL.)				60%	61%	50%	52%	60%	56%	59%	79%	84%	82%	63%	62%	Retained to Com Eq	3.0%		
Cash Assets 1868.9 4.8 9.7				BUSINESS: Essential Utilities, Inc. became the new name for Aqua America on Feb. 3, 2020, to reflect the acquisition of Peoples, a natural gas utility, which occurred in 3/20. In 2020, Aqua Amer. provided water and wastewater services to about 5 million people in PA, OH, TX, IL, NC, NJ, IN, VA NS WS. Employed 3,180 Acquired AquaSource, 7/13; North Maine Utilities, 7/15; and others. Water respn. for 65% of revenues in 2020; residential, 39%; commercial, 10%; industrial, wastewater & other, 16%. Gas 35%. Off. & dir. own less than 1% of the common stock; Vanguard, 10.1%; BlackRock, 10.0%; Canadian Pension Plan about 8.8% (5/21 proxy). Pres. & CEO: Christopher Franklin. Inc.: PA Addr.: 762 W Lancaster Ave., Bryn Mawr, PA 19010. Tel.: 610-525-1400. Int.: www.essential.co.															
Receivables 67.1 154.8 108.2																			
Inventory (AvgCst) 18.4 58.4 113.8																			
Other 58.3 162.2 120.8																			
Current Assets 2012.7 380.2 352.5																			
Accts Payable 74.9 177.5 163.8																			
Debt Due 130.8 162.6 110.0																			
Other 113.1 263.8 242.2																			
Current Liab. 318.8 603.9 516.0																			
ANNUAL RATES																			
of change (per sh)																			
Past 10 Yrs. Past 5 Yrs. Est'd '18-'20																			
Revenues 2.0% 2.0% 10.0%																			
"Cash Flow" 4.5% 1.0% 6.5%																			
Earnings 5.5% -1.5% 10.0%																			
Dividends 7.5% 7.5% 7.5%																			
Book Value 9.5% 11.5% 6.5%																			
Cal-endar																			
QUARTERLY REVENUES (\$mill.)																			
Mar.31 Jun.30 Sep.30 Dec.31																			
2018 194.3 211.9 226.2 205.7																			
2019 201.1 218.9 243.6 226.1																			
2020 255.6 384.5 348.6 474.0																			
2021 583.6 397.0 361.9 507.5																			
2022 610 435 425 570																			
Cal-endar																			
EARNINGS PER SHARE ^A																			
Mar.31 Jun.30 Sep.30 Dec.31																			
2018 .29 .37 .44 d.02																			
2019 .09 .25 .38 .28																			
2020 .21 .29 .22 .40																			
2021 .72 .32 .19 .42																			
2022 .73 .33 .29 .45																			
Cal-endar																			
QUARTERLY DIVIDENDS PAID ^B																			
Mar.31 Jun.30 Sep.30 Dec.31																			
2018 .2047 .2047 .219 .219																			
2019 .219 .219 .2343 .2343																			
2020 .2343 .2343 .2507 .2507																			
2021 .2507 .2507 .2682 .2682																			
2022																			

Essential Utilities probably finished 2021 in decent shape. In the third quarter, net income came in less than was expected due to damage done by Hurricane Ida and a surprise rise in payroll costs. Nevertheless, we think the water and gas utility will post share earnings of \$1.65 this year, significantly above the \$1.12 figure posted in 2020. For 2022, we think a 9% rise to \$1.80 is very obtainable. The good showing would be the result of fewer expenses related to the 2020 Peoples Gas merger and some rate relief.

A major rate case is pending in Pennsylvania. A water subsidiary of Essential (Aqua Pennsylvania) filed a petition last summer seeking to recover approximately \$1.1 billion in funds it has spent on replacing aging pipelines and upgrading other assets. Should the utility be granted its full request, bills of customers in the service area could increase by 17% for water use and almost double that for wastewater. Though these rate hikes would raise residents' monthly payments, the investment was required to improve the company's water infrastructure. We don't expect a decision to be made until

midyear, at the earliest.

Expansion of the rate base also continues to generate profit growth. Much like American Water Works, Essential has taken advantage of the fragmented industry to make many acquisitions. With over 50,000 individual water districts in the U.S., there is quite a bit of inefficiency in the group. By absorbing smaller entities, Essential can provide the needed capital to modernize facilities while also cutting expenses meaningfully. In 2021 alone, the company's closed and pending transactions totaled over \$500 million. The largest is the \$277 million purchase of DELCORA, a wastewater facility (currently being contested). When all of the deals are completed, Essential's customer base will increase by over 240,000.

Shares of the stock have done well over the past three months. The value of the equity has climbed 11% since our last report in October. As a result, the stock's year-ahead Timeliness rank has dropped one notch to 3 (Average). Over the pull to 2024-2026, long-term total rerun potential is also not enticing.

James A. Flood
January 7, 2022

(A) Diluted egs. Excl. nonrec. gains: '12, '18e. Excl. gain from disc. operations: '12, '7e; '13, '9e; '14, '11e. Quarterly EPS do not add

YORK WATER

NDQ-YORW

RECENT PRICE

48.66

P/E RATIO

35.3

Trailing: 38.3
Median: 28.0

RELATIVE P/E RATIO

1.86

DIV YLD

1.6%

VALUE LINE

TIMELINESS

3

Lowered 1/15/21

SAFETY

3

Lowered 7/17/15

TECHNICAL

3

Raised 11/26/21

BETA

.85

(1.00 = Market)

18-Month Target Price Range

Low-High

Midpoint (% to Mid)

\$39-\$70

\$55 (10%)

2024-26 PROJECTIONS

Price

50

Gain (+5%)

2%

Low

35

Gain (-30%)

-6%

Institutional Decisions

1Q2021

2Q2021

3Q2021

to Buy

38

51

51

to Sell

56

43

39

Hld's(000)

5518

5416

5241

High: 18.0

18.1

18.5

22.0

24.3

26.7

39.8

39.9

36.1

47.3

51.3

53.8

Low: 12.8

15.8

16.8

17.6

18.8

19.7

23.8

31.7

27.5

30.3

34.6

40.7

LEGENDS

1.10 x Dividends p sh
divided by Interest Rate

..... Relative Price Strength

Options: Yes

Shaded area indicates recession

Target Price Range

2024

2025

2026

120

100

80

64

48

32

24

20

16

12

8

2005

2006

2007

2008

2009

2010

2011

2012

2013

2014

2015

2016

2017

2018

2019

2020

2021

2022

2.58

2.56

2.79

2.89

2.95

3.07

3.18

3.21

3.27

3.58

3.68

3.70

3.77

3.74

3.96

4.12

4.25

4.40

.79

.77

.86

.88

.95

1.07

1.09

1.12

1.19

1.36

1.45

1.42

1.53

1.58

1.70

1.90

1.95

2.10

.56

.58

.57

.57

.64

.71

.71

.72

.75

.89

.97

.92

1.01

1.04

1.11

1.27

1.35

1.40

.42

.45

.48

.49

.51

.52

.53

.54

.55

.57

.60

.63

.65

.67

.70

.73

.76

.79

1.69

1.85

1.69

2.17

1.18

.83

.74

.94

.76

1.10

1.11

1.03

1.95

--

.16

.09

1.35

1.45

4.85

5.84

5.97

6.14

6.92

7.19

7.45

7.73

7.98

8.15

8.51

8.88

9.28

9.75

10.31

10.97

11.55

11.90

10.40

11.20

11.27

11.37

12.56

12.69

12.79

12.92

12.98

12.83

12.81

12.85

12.87

12.94

13.02

13.06

13.00

13.00

26.3

31.2

30.3

24.6

21.9

20.7

23.9

24.4

26.3

23.1

23.5

32.8

34.6

30.3

33.8

35.7

35.4

1.40

1.68

1.61

1.48

1.46

1.32

1.50

1.55

1.48

1.22

1.18

1.72

1.74

1.64

1.80

1.83

1.90

2.9%

2.5%

2.8%

3.5%

3.6%

3.5%

3.1%

3.1%

2.8%

2.8%

2.6%

2.1%

1.9%

2.1%

1.9%

1.6%

1.6%

CAPITAL STRUCTURE as of 9/30/21

Total Debt \$132.2 mill. Due in 5 Yrs \$42.5 mill.

LT Debt \$132.2 mill. LT Interest \$5.5 mill.

Pension Assets 12/20 \$56.3 mill.

Oblig. \$54.1 mill.

Pfd Stock None

Common Stock 13,102,924 shs.

MARKET CAP: \$650 million (Small Cap)

CURRENT POSITION (\$MILL.)

2019

2020

9/30/21

Cash Assets

--

5.0

--

Accounts Receivable

4.4

5.2

3.9

Inventory (Avg. Cost)

1.0

1.0

1.4

Other

4.0

5.1

4.9

Current Assets

9.4

16.3

10.2

Accts Payable

3.4

6.5

7.5

Debt Due

6.5

--

--

Other

5.3

5.5

5.7

Current Liab.

15.2

12.0

13.2

ANNUAL RATES

Past 10 Yrs.

Past 5 Yrs.

Est'd '18-'20 to '24-'26

Revenues

3.0%

2.5%

4.5%

"Cash Flow"

6.0%

5.5%

6.0%

Earnings

6.0%

5.5%

6.5%

Dividends

3.5%

4.0%

6.0%

Book Value

4.5%

4.5%

4.0%

QUARTERLY REVENUES (\$mill.)

Cal-end

Mar.31

Jun.30

Sep.30

Dec.31

Full Year

2018

11.6

12.0

12.7

12.1

48.4

2019

11.8

13.0

13.7

13.1

51.6

2020

12.9

13.3

14.3

13.4

53.9

2021

13.1

13.8

14.5

13.6

55.0

2022

13.7

14.3

15.0

14.0

57.0

EARNINGS PER SHARE ^A

Cal-end

Mar.31

Jun.30

Sep.30

Dec.31

Full Year

2018

.20

.26

.29

.29

1.04

2019

.22

.28

.35

.26

1.11

2020

.31

.32

.36

.28

1.27

2021

.28

.35

.36

.36

1.35

2022

.30

.36

.38

.36

1.40

QUARTERLY DIVIDENDS PAID ^B

Cal-end

Mar.31

Jun.30

Sep.30

Dec.31

Full Year

2018

.1666

.1666

.1666

.1733

.673

2019

.1733

.1733

.1733

.1802

.70

2020

.1802

.1802

.1802

.1874

.73

2021

.1874

.1874

.1874

.1949

2022

BUSINESS:

The York Water Company is the oldest investor-owned regulated water utility in the United States. It has operated continuously since 1816. As of December 31, 2020, the company's average daily availability was 35.6 million gallons and its service territory had an estimated population of 202,000. Has more than 72,600 customers. Residential customers accounted for 66% of 2020 revenues; commercial and industrial (26%); other (8%). It also provides sewer billing services. Incorporated: PA. York had 108 full-time employees at 12/31/20. President/Chief Executive Officer: J.T. Hand. Officers/directors own 1.3% of the common stock (3/21 proxy). Address: 130 East Market Street, York, Pennsylvania 17401. Telephone: (717) 845-3601. Internet: www.yorkwater.com.

York Water reported third-quarter financial results roughly in line with expectations. Revenues of \$14.5 million improved modestly year over year, thanks to a wider customer base and higher distribution system improvement charges to its customers. On the earnings front, the company posted net income of \$0.36 per share, which was a penny shy of our call but even with the previous-year figure. An uptick in operation and maintenance expenses during the period seemingly kept a lid on growth. On balance, we think York finished 2021 with revenues of \$55 million and earnings of \$1.35 per share. For the current year, low single-digit top- and bottom-line expansion is likely on tap. The board of directors increased the quarterly dividend payment 4%, to \$0.1949 per share. Indeed, the raise appears consistent with previous-year hikes, and reaffirms the company's commitment to returning capital to shareholders. That said, at recent levels, the dividend yield is slightly below The Value Line Investment Survey median. Long term, we think the operating landscape is bright. Most notably, York

ought to continue to invest heavily in infrastructure upgrades in the coming years, with much of its pipes and service lines in need of improvement, on top of completing various wastewater treatment plants and facilities. To wit, York is able to pass along some of these costs to its customers via approved charges from state regulators, suggesting additional rate hikes are in the cards. Moreover, in conjunction with an expanding customer base, prospects for a healthier economic environment are likely to support increased residential and business water consumption. York Water's investment characteristics do not jump off the page, at present. The stock is ranked to move in line with the broader market averages over the coming six to 12 months (Timeliness: 3). Looking further out, total return potential out to 2024-2026 is limited, as the equity is currently trading near the upper end of our 3- to 5-year Target Price Range. In sum, subscribers seeking exposure to the water utility industry can find better options elsewhere at this juncture.

Nicholas P. Patrikis

January 7, 2022

(A) Diluted earnings. Next earnings report due early February.
(B) Dividends historically paid in late February, June, September, and December.

(C) In millions, adjusted for split.

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Company's Financial Strength	B+
Stock's Price Stability	75
Price Growth Persistence	70
Earnings Predictability	100

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EARNINGS PER SHARE

Company Name	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
American Water Works	\$1.72	\$2.11	\$2.06	\$2.39	\$2.64	\$2.62	\$2.38	\$3.15	\$3.43	\$3.91
American States Water Co	\$1.12	\$1.41	\$1.61	\$1.57	\$1.61	\$1.62	\$1.88	\$1.72	\$2.28	\$2.33
Artesian Resources	\$0.83	\$1.13	\$0.94	\$1.07	\$1.26	\$1.41	\$1.51	\$1.54	\$1.60	\$1.79
California Water Service Group	\$0.86	\$1.02	\$1.02	\$1.19	\$0.94	\$1.01	\$1.40	\$1.36	\$1.31	\$1.97
Global Water Resources						[1]	\$0.23	\$0.15	\$0.10	\$0.05
Middlesex Water Co	\$0.84	\$0.90	\$1.03	\$1.13	\$1.22	\$1.38	\$1.38	\$1.96	\$2.01	\$2.18
SJW Group	\$1.11	\$1.18	\$1.12	\$2.54	\$1.85	\$2.57	\$2.86	\$1.82	\$1.35	\$2.14
Essential Utilities	\$0.83	\$0.87	\$1.16	\$1.20	\$1.14	\$1.32	\$1.35	\$1.08	\$1.04	\$1.12
York Water Company	\$0.71	\$0.72	\$0.75	\$0.89	\$0.97	\$0.92	\$1.01	\$1.04	\$1.12	\$1.27

Mean (History & Estimates)

Median (History & Estimates)

Average of Mean & Median

Average for Period or Estimates

Source: Exhibit DHC-4

EARNINGS PER SHARE

Company Name	Earnings per Share: History						EPS: Estimates		
	10-Year	10-Year	5-Year	5-Year	3-Year	3-Year	ValueLine	Zacks	Yahoo!
	Compound	Simple	Compound	Simple	Compound	Simple			
2021									
American Water Works	\$4.25	9.47%	10.08%	10.16%	10.95%	10.53%	6.66%	1.96%	8.25%
American States Water Co	\$2.45	8.14%	8.82%	8.63%	9.49%	13.30%	5.63%	6.85%	6.70%
Artesian Resources	\$1.81	8.11%	8.88%	5.12%	5.19%	5.63%	5.45%		4.00%
California Water Service Group	\$2.30	10.34%	12.09%	17.89%	19.84%	21.15%	2.61%	-3.54%	11.70%
Global Water Resources	\$0.10						36.80%	3.56%	15.00%
Middlesex Water Co	\$2.20	10.11%	10.63%	9.78%	10.79%	3.98%	5.74%	14.42%	2.66%
SIW Group	\$1.90	5.52%	13.62%	-5.86%	-0.72%	7.16%	17.73%	26.98%	5.70%
Essential Utilities	\$1.65	7.11%	8.60%	4.56%	6.72%	17.10%	4.93%	1.52%	6.40%
York Water Company	\$1.35	6.64%	6.82%	7.97%	8.03%	9.13%	5.14%	3.10%	4.20%
Mean (History & Estimates)		8.18%	9.94%	7.28%	8.79%	10.39%	10.08%	6.86%	7.18%
Median (History & Estimates)		8.13%	9.48%	8.30%	8.76%	9.13%	5.63%	3.33%	6.40%
Average of Mean & Median		8.15%	9.71%	7.79%	8.77%	9.76%	7.85%	5.09%	6.79%
Average for Period or Estimates		8.93%		8.28%		8.95%			
Source: Exhibit DHC-4					Historical Average	8.72%	Estimate Average		6.58%
							Overall Average		7.65%

SALES/REVENUE

In \$ millions

italicized = last quarter estimated

Company Name	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
American Water Works	\$2,666.20	\$2,876.90	\$2,901.90	\$3,011.30	\$3,159.00	\$3,302.00	\$3,357.00	\$3,440.00	\$3,610.00	\$3,777.00
American States Water Co	\$419.30	\$466.90	\$472.10	\$465.80	\$458.60	\$436.10	\$440.60	\$436.80	\$473.90	\$488.20
Artesian Resources	\$62.10	\$70.60	\$69.10	\$72.50	\$77.00	\$79.10	\$82.20	\$80.40	\$83.60	\$88.10
California Water Svc. Group	\$501.80	\$560.00	\$584.10	\$597.50	\$588.40	\$609.40	\$666.90	\$698.20	\$714.60	\$794.30
Global Water Resources					\$32.00	\$29.80	\$31.20	\$35.50	\$35.50	\$38.60
Middlesex Water Co	\$102.10	\$110.40	\$114.80	\$117.10	\$126.00	\$132.90	\$130.80	\$138.10	\$134.60	\$141.60
SJW Group	\$239.00	\$261.50	\$276.90	\$319.70	\$305.10	\$339.70	\$389.20	\$397.70	\$420.50	\$564.50
Essential Utilities	\$712.00	\$757.80	\$768.60	\$779.90	\$814.20	\$819.90	\$809.50	\$838.10	\$889.70	\$1,462.70
York Water Company	\$40.60	\$41.40	\$42.40	\$45.90	\$47.10	\$47.60	\$48.60	\$48.40	\$51.60	\$53.90

Mean (History & Estimates)

Median (History & Estimates)

Average of Mean & Median

Average for Period or Estimates

Source: Exhibit DHC-4

SALES/REVENUE

In \$ millions

italicized = last quarter estimated

Company Name

2021

American Water Works

\$3,965.00

American States Water Co

\$510.00

Artesian Resources

California Water Svc. Group

\$820.00

Global Water Resources

\$145.00

Middlesex Water Co

\$580.00

SJW Group

Essential Utilities

\$1,850.00

York Water Company

\$55.00

Mean (History & Estimates)

Median (History & Estimates)

Average of Mean & Median

Average for Period or Estimates

HISTORICAL SALES/REVENUE GROWTH								SALES/REV ESTIMATES	
10-YEAR		5-YEAR		3-YEAR		ValueLine	Yahoo!		
Compound	Simple	Compound	Simple	Compound	Simple				
4.05%	4.07%	3.73%	3.74%	4.86%	4.8%	5.44%	0.09%		
1.98%	2.08%	3.18%	3.23%	5.31%	5.3%	6.05%	4.10%		
		2.73%	2.76%	2.34%	2.4%		2.20%		
5.03%	5.11%	6.12%	6.17%	5.52%	5.6%	1.93%	3.80%		
		3.82%	6.80%	7.37%	7.5%		9.80%		
3.57%	3.63%	1.76%	1.81%	1.64%	1.7%	3.28%	10.50%		
9.27%	9.70%	11.29%	11.90%	13.43%	14.2%	3.48%	4.30%		
10.02%	11.37%	17.67%	19.86%	30.27%	32.3%	6.16%	6.70%		
3.08%	3.11%	2.93%	2.96%	4.36%	4.4%	4.26%	3.60%		
5.29%	5.58%	5.91%	6.58%	8.34%	8.70%	4.37%	5.01%		
4.05%	4.07%	3.73%	3.74%	5.31%	5.33%	4.26%	4.10%		
4.67%	4.82%	4.82%	5.16%	6.83%	7.01%	4.32%	4.56%		
4.82%		4.99%		6.92%					
Historical Average Estimate Avg.							Overall Avg.		
							5.58%		
							4.44%		
							5.01%		

Source: Exhibit DHC-4

DIVIDENDS PER SHARE

Company Name	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
American Water Works	\$0.90	\$1.21	\$0.84	\$1.21	\$1.33	\$1.47	\$1.62	\$1.78	\$1.96	\$2.15
American States Water Co	\$0.55	\$0.64	\$0.76	\$0.83	\$0.87	\$0.91	\$0.99	\$1.06	\$1.16	\$1.28
Artesian Resources	\$0.76	\$0.79	\$0.82	\$0.85	\$0.87	\$0.90	\$0.93	\$0.96	\$0.98	\$1.01
California Water Service Group	\$0.62	\$0.63	\$0.64	\$0.65	\$0.67	\$0.69	\$0.72	\$0.75	\$0.79	\$0.85
Global Water Resources						\$0.17	\$0.28	\$0.28	\$0.29	\$0.29
Middlesex Water Co	\$0.73	\$0.74	\$0.75	\$0.76	\$0.78	\$0.81	\$0.86	\$0.91	\$0.98	\$1.04
SJW Group	\$0.69	\$0.71	\$0.73	\$0.75	\$0.78	\$0.81	\$1.04	\$1.12	\$1.20	\$1.28
Essential Utilities	\$0.50	\$0.54	\$0.58	\$0.63	\$0.69	\$0.74	\$0.79	\$0.85	\$0.91	\$0.97
York Water Company	\$0.53	\$0.54	\$0.55	\$0.57	\$0.60	\$0.63	\$0.65	\$0.67	\$0.70	\$0.73

Mean (History & Estimates)

Median (History & Estimates)

Average of Mean & Median

Average for Period or Estimates

Source: Exhibit DHC-4

DIVIDENDS PER SHARE

Company Name	2021	DIVIDENDS PER SHARE								DPS
		10-YEAR HISTORY		5-YEAR HISTORY		3-YEAR HISTORY		ESTIMATES		
		Compound	Simple	Compound	Simple	Compound	Simple		ValueLine	
American Water Works	\$2.36	10.12%	11.80%	9.93%	9.93%	9.86%	9.86%	7.06%		
American States Water Co	\$1.40	9.79%	9.88%	9.00%	9.00%	9.72%	9.72%	9.33%		
Artesian Resources				3.03%	3.03%	2.79%	2.79%			
California Water Service Group	\$0.92	4.03%	4.05%	5.92%	5.94%	7.05%	7.05%	5.74%		
Global Water Resources	\$0.29			11.27%	13.66%	1.18%	1.19%			
Middlesex Water Co	\$1.11	4.28%	4.31%	6.50%	6.51%	6.85%	6.85%	5.02%		
SJW Group	\$1.36	7.02%	7.24%	10.92%	11.23%	6.69%	6.69%	6.05%		
Essential Utilities	\$1.04	7.60%	7.60%	7.04%	7.04%	6.96%	6.96%	7.71%		
York Water Company	\$0.76	3.67%	3.68%	3.82%	3.82%	4.29%	4.29%	7.10%		
Mean (History & Estimates)		6.64%	6.94%	7.49%	7.80%	6.15%	6.15%	6.86%		
Median (History & Estimates)		7.02%	7.24%	7.04%	7.04%	6.85%	6.85%	7.06%		
Average of Mean & Median		6.83%	7.09%	7.27%	7.42%	6.50%	6.50%			
Average for Period or Estimates		6.96%		7.34%		6.50%				
Source: Exhibit DHC-4								Avg. Estimate		
								Overall Average		
								6.95%		

DCF SUMMARY

5.81% Book value g (see Exhibit DHC-3)
7.65% Earnings g (see Exhibit DHC-5)
5.01% Sales/Revenue (see Exhibit DHC-6)
6.95% Dividend g (see Exhibit DHC-7)
6.35% Average g
1.88% DIV Y (see Exhibit DHC-10)
7.68% g +DIV Y
0.06% DIV Y * (g/2)
7.74% =DCF

Dividend Yields

	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
American Water Works	3.10%	3.40%	2.00%	2.50%	2.50%	2.00%	2.00%	2.10%	1.70%	1.60%	1.40%
American States Water Co	3.20%	3.10%	2.70%	2.60%	2.20%	2.20%	2.00%	1.80%	1.50%	1.60%	1.70%
Artesian Resources			3.70%	3.90%	3.80%	3.10%	2.50%	2.60%	2.70%	2.80%	
California Water Svc. Group	3.40%	3.50%	3.10%	2.80%	2.90%	2.30%	1.90%	1.80%	1.50%	1.70%	1.50%
Global Water Resources											
Middlesex Water Co	4.00%	4.00%	3.70%	3.70%	3.30%	2.30%	2.20%	2.10%	1.60%	1.60%	1.20%
SJW Group	2.90%	3.00%	2.70%	2.60%	2.50%	2.00%	1.90%	1.90%	1.90%	2.00%	2.00%
Essential Utilities	2.80%	2.80%	2.40%	2.50%	2.60%	2.30%	2.40%	2.40%	2.20%	2.20%	2.20%
York Water Company	3.10%	3.10%	2.80%	2.80%	2.60%	2.10%	1.90%	2.10%	1.90%	1.60%	1.60%
Mean Yield	3.21%	3.27%	2.89%	2.93%	2.80%	2.29%	2.10%	2.10%	1.88%	1.89%	1.66%
									Ten-year Maximum	4.00% (2011)	
									Ten-year Minimum	1.20% (2021)	

Source: Exhibit DHC-4)

FALL AND RECOVERY OF DIVIDEND YIELDS

Company Name	Dividend Yield in ValueLine*	Forward Dividend Yield†	Increase	Highest Yield†	Highest Minus ValueLine	Forward Yield's % Below Highest
American Water Works	1.40	1.61	0.21	3.40	2.00	47%
American States Water Co	1.50	1.69	0.19	3.20	1.70	53%
Artesian Resources	2.30	2.32	0.02	3.90	1.60	59%
California Water Svc. Group	1.30	1.70	0.40	3.40	2.10	50%
Global Water Resources	1.70	1.94	0.24	2.20	0.50	88%
Middlesex Water Co	1.00	1.20	0.20	4.00	3.00	30%
SJW Group	1.90	2.26	0.36	3.00	1.10	75%
Essential Utilities	2.10	2.34	0.24	2.80	0.70	84%
York Water Company	1.60	1.82	0.22	3.10	1.50	59%
Average	1.64	1.88	0.23	3.22	1.58	61%

*Exhibit DHC-4

‡Yahoo!Finance 02/10/22

† Exhibit DHC-9 table of historical figures

RETROSPECTIVE CEM

Company Name	Book Value			Div Yield
	Beta	5 Yr Growth Rate	Industry	
U S Lime and Minerals	0.65	8.0	Metals & Mining (Div.)	0.5%
Activision Blizzard Inc	0.65	11.0	Entertainment Tech	0.6%
Micropac Industries Inc	0.65	5.5	Semiconductor	0.6%
Dollar General Corporation	0.65	7.5	Retail Store	0.8%
Logitech International SA	0.65	15.5	Computers/Peripherals	1.3%
IF Bancorp Inc	0.65	4.5	Thrift	1.4%
Security Federal Corporation	0.65	7.5	Bank	1.4%
Greene County Bancorp Inc	0.65	14.0	Thrift	1.4%
First National Corp	0.65	12.0	Bank	2.1%
Monarch Cement Co	0.65	11.0	Building Materials	2.1%
Southern Michigan Bancorp Inc	0.65	3.0	Bank (Midwest)	2.4%
Erie Indemnity Company	0.65	8.0	Insurance (Prop/Cas.)	2.5%
JM Smucker Company	0.65	5.0	Food Processing	2.8%
Eagle Financial Services Inc	0.65	6.0	Bank	3.2%
Conagra Brands	0.65	9.5	Food Processing	3.5%
QNB Corp	0.65	6.0	Bank	3.9%
Norwood Financial Corp	0.65	4.0	Bank	4.1%
Verizon Communications Inc	0.65	22.0	Telecom. Services	4.8%
NASB Financial Inc	0.65	8.0	Thrift	5.0%
Balchem Corp.	0.70	13.0	Chemical (Specialty)	0.4%
MarketAxess Holdings	0.70	17.5	Brokers & Exchanges	0.7%
Internet Initiative Japan Inc	0.70	1.0	Telecom. Services	1.3%
FUJIFILM Holdings Corporation	0.70	3.0	Foreign Electronics	1.4%
Southern Missouri Bancorp Inc	0.70	15.0	Thrift	1.5%
Target Corp	0.70	1.5	Retail Store	1.7%
Houlihan Lokey	0.70	10.5	Investment Banking	1.7%
Bank of the James Financial Group Inc	0.70	6.0	Bank	1.8%
Guaranty Federal Bancshares Inc	0.70	5.0	Thrift	1.8%
Lancaster Colony Corporation	0.70	7.5	Food Processing	2.0%
Premier Inc.	0.70	18.0	Healthcare Information	2.1%
Colony Bankcorp Inc	0.70	10.0	Bank	2.4%
First Community Corp	0.70	8.5	Bank	2.5%
BEO Bancorp	0.70	8.0	Bank	2.5%
Mid Penn Bancorp Inc	0.70	13.0	Bank	2.6%
Peoples Financial Services Corp	0.70	4.5	Bank	3.1%
F and M Bank Corporation	0.70	4.0	Bank	3.3%
Natl HealthCare Corp.	0.70	5.0	Medical Services	3.4%
LCNB Corp	0.70	5.5	Bank (Midwest)	4.1%
Juniata Valley Financial Corp	0.70	3.5	Bank	5.4%
Alico Inc	0.70	7.0	Food Processing	5.6%
Coca-Cola Consol.	0.75	15.5	Beverage	0.2%
Progressive Corp.	0.75	14.0	Insurance (Prop/Cas.)	0.4%
Hingham Institution for Savings	0.75	15.5	Thrift	0.6%
Murphy USA Inc	0.75	9.0	Retail (Hardlines)	0.6%
Ormat Technologies Inc	0.75	9.5	Power	0.7%
PriceSmart	0.75	1.0	Retail Store	1.0%
Werner Enterprises Inc	0.75	9.5	Trucking	1.1%

RETROSPECTIVE CEM

Company Name	Book Value			Div Yield
	Beta	5 Yr Growth Rate	Industry	
Utah Medical Products Inc	0.75	9.0	Med Supp Invasive	1.2%
Becton Dickinson and Company	0.75	20.5	Med Supp Invasive	1.3%
MAXIMUS Inc	0.75	17.0	Industrial Services	1.5%
Pathfinder Bancorp Inc	0.75	9.5	Thrift	1.6%
CSG Systems International Inc	0.75	2.0	IT Services	1.8%
Tyson Foods	0.75	11.0	Food Processing	2.0%
CH Robinson Worldwide Inc	0.75	12.0	Industrial Services	2.1%
Miller Industries Inc	0.75	8.5	Heavy Truck & Equip	2.2%
Hawthorn Bancshares Inc	0.75	8.0	Bank (Midwest)	2.3%
NewMarket Corporation	0.75	7.5	Chemical (Specialty)	2.5%
Employers Holdings Inc	0.75	11.5	Insurance (Prop/Cas.)	2.6%
Landmark Bancorp Inc	0.75	7.5	Thrift	2.7%
Digital Realty Trust Inc	0.75	17.0	R.E.I.T.	3.0%
CCFNB Bancorp Inc	0.75	3.0	Bank	3.1%
Wayne Savings Bancshares Inc	0.75	5.5	Thrift	3.2%
Oil Dri Corp of America	0.75	5.0	Chemical (Specialty)	3.2%
Croghan Bancshares Inc	0.75	6.5	Bank (Midwest)	3.4%
Ames National Corp	0.75	4.5	Bank (Midwest)	4.2%
West Pharmaceutical Services Inc	0.80	10.0	Med Supp Non-Invasive	0.2%
Danaher Corp	0.80	6.0	Diversified Co.	0.3%
AAON Inc	0.80	12.0	Machinery	0.6%
New York Times Co	0.80	6.5	Publishing	0.7%
Waste Connections	0.80	18.0	Environmental	0.8%
Marten Transport Ltd	0.80	9.5	Trucking	1.0%
Elbit Systems Ltd	0.80	9.5	Aerospace/Defense	1.1%
Stepan Company	0.80	9.0	Chemical (Specialty)	1.2%
Johnson Outdoors Inc	0.80	12.5	Recreation	1.4%
Waste Management	0.80	6.0	Environmental	1.5%
Novo Nordisk	0.80	7.0	Drug	1.5%
McCormick and Co	0.80	13.5	Food Processing	1.5%
Equinix Inc	0.80	18.5	R.E.I.T.	1.6%
Canterbury Park Holding Corp	0.80	8.0	Hotel/Gaming	1.6%
Acme United Corp	0.80	7.5	Med Supp Non-Invasive	1.7%
Quest Diagnostics Inc	0.80	8.0	Medical Services	1.8%
Comcast Corporation	0.80	11.5	Cable TV	2.0%
Prudential Bancorp Inc of Pennsylvania	0.80	5.0	Thrift	2.0%
American Tower Corporation	0.80	4.5	Wireless Networking	2.3%
Bank of Botetourt Buchanan V	0.80	6.0	Financial Svcs. (Div.)	2.3%
Autohome Inc	0.80	19.0	Internet	2.5%
First Capital Inc	0.80	6.5	Thrift	2.5%
AmeriServ Financial Inc	0.80	3.0	Bank	2.6%
United Bancshares Inc	0.80	7.0	Bank (Midwest)	2.6%
Intel Corporation	0.80	8.5	Semiconductor	2.7%
ESSA Bancorp Inc	0.80	2.5	Thrift	2.7%
Codorus Valley Bancorp	0.80	6.5	Bank	2.7%
ACNB Corporation	0.80	8.0	Bank	3.1%
Park National Corp	0.80	5.5	Bank (Midwest)	3.1%

RETROSPECTIVE CEM

Company Name	Book Value			Div Yield
	Beta	5 Yr Growth Rate	Industry	
Summit State Bank	0.80	5.0	Bank	3.1%
Toyota Motor Corporation	0.80	7.5	Automotive	3.3%
CompX International Inc	0.80	7.5	Machinery	3.7%
Sanofi	0.80	1.0	Drug	3.8%
Escalade Inc	0.80	7.0	Diversified Co.	4.1%
National Bankshares Inc	0.80	4.5	Bank	4.1%
Safety Insurance Group Inc	0.80	3.5	Insurance (Prop/Cas.)	4.5%
New York Community Bancorp Inc	0.80	1.0	Thrift	5.6%
Wipro Ltd	0.85	8.0	IT Services	0.2%
Thermo Fisher Scientific Inc	0.85	9.0	Precision Instrument	0.2%
Chemed Corporation	0.85	11.0	Diversified Co.	0.3%
Bio-Techne Corp.	0.85	9.5	Biotechnology	0.3%
Helios Technologies	0.85	18.5	Diversified Co.	0.5%
Morningstar Inc	0.85	22.0	Asset Management	0.5%
Verisk Analytics Inc	0.85	27.5	Information Services	0.6%
Agilent Technologies	0.85	3.5	Precision Instrument	0.6%
Landstar System Inc	0.85	11.0	Trucking	0.6%
MGP Ingredients	0.85	18.5	Beverage	0.6%
Pool Corporation	0.85	12.0	Recreation	0.7%
Warrior Met Coal Inc	0.85	10.0	Metals & Mining (Div.)	0.8%
Independence Holding Company	0.85	13.0	Insurance (Life)	0.8%
Microsoft Corporation	0.85	9.5	Computer Software	0.8%
Tractor Supply Co	0.85	8.0	Retail Building Supply	1.0%
Jack Henry and Associates Inc	0.85	8.5	IT Services	1.1%
Rollins Inc	0.85	11.5	Industrial Services	1.3%
AptarGroup Inc	0.85	5.0	Packaging & Container	1.3%
Silgan Holdings Inc	0.85	11.5	Packaging & Container	1.3%
Hawkins Inc	0.85	4.5	Chemical (Diversified)	1.4%
AO Smith Corp	0.85	6.5	Machinery	1.5%
Embassy Bancorp Inc	0.85	10.0	Bank	1.5%
Taiwan Semiconductor Manufacturing Co Ltd	0.85	12.5	Semiconductor	1.5%
Sound Financial Bancorp Inc	0.85	6.5	Bank	1.5%
Northrop Grumman Corp Holding Co	0.85	7.0	Aerospace/Defense	1.6%
Canadian National Railway Co	0.85	6.5	Railroad	1.6%
Broadridge Fin'l	0.85	8.5	Information Services	1.6%
Hershey Company	0.85	7.0	Food Processing	1.8%
Enterprise Bancorp Inc	0.85	9.0	Bank	2.0%
Mondelez International Inc	0.85	1.0	Food Processing	2.0%
ManTech International Corporation	0.85	3.5	IT Services	2.1%
Community West Bancshares	0.85	6.5	Bank	2.1%
Standard Motor Products Inc	0.85	7.0	Auto Parts	2.1%
Peoples Bancorp of N C Inc	0.85	7.5	Bank	2.4%
Fidelity D and D Bancorp Inc	0.85	8.0	Bank	2.6%
Cambridge Bancorporation	0.85	11.5	Bank	2.7%
Watsco Inc	0.85	8.0	Retail Building Supply	2.8%
NBT Bancorp	0.85	5.5	Bank	2.9%
Nobility Homes Inc	0.85	8.0	Diversified Co.	3.1%

RETROSPECTIVE CEM

Company Name	Book Value 5 Yr Growth			Div Yield
	Beta	Rate	Industry	
First Guaranty Bancshares Inc.	0.85	7.0	Bank	3.2%
Crown Castle International Corporation	0.85	7.5	Wireless Networking	3.2%
Camden National Corporation	0.85	7.5	Bank	3.2%
Bank South Carolina Corp	0.85	6.0	Bank	3.4%
United Bancorp Inc Ohio	0.85	6.0	Bank (Midwest)	3.5%
Walgreens Boots	0.85	2.0	Retail Store	3.6%
Lake Shore Bancorp Inc	0.85	3.0	Thrift	3.8%
Territorial Bancorp Inc	0.85	2.0	Bank	3.8%
Waterstone Financial Inc	0.85	6.0	Thrift	3.9%
Healthcare Realty Trust Inc	0.85	2.0	R.E.I.T.	4.0%
Community Bancorp Inc	0.85	6.5	Bank	4.1%
Agree Realty Corp	0.85	12.0	R.E.I.T.	4.3%
AT&T	0.85	6.0	Telecom. Services	7.8%
PerkinElmer Inc	0.90	8.5	Precision Instrument	0.2%
CSW Industrials	0.90	5.0	Petroleum (Producing)	0.5%
ICF International Inc	0.90	8.0	Industrial Services	0.6%
ResMed Inc	0.90	7.5	Med Supp Non-Invasive	0.7%
Cable One	0.90	19.0	Cable TV	0.7%
Sherwin Williams	0.90	27.0	Retail Building Supply	0.8%
Power Integrations Inc	0.90	9.5	Semiconductor	0.8%
Caseys General Stores Inc	0.90	15.5	Retail/Wholesale Food	0.8%
Friedman Industries Inc	0.90	1.0	Steel	0.8%
Exponent Inc.	0.90	6.5	Information Services	0.9%
Chase Corp	0.90	14.0	Building Materials	1.1%
AudioCodes Ltd	0.90	8.5	Telecom. Equipment	1.1%
Brown Forman Corp (Class B)	0.90	4.5	Beverage	1.1%
Cerner Corp	0.90	7.0	Healthcare Information	1.2%
Heidrick and Struggles International Inc	0.90	1.5	Human Resources	1.4%
Republic Services Inc	0.90	2.5	Environmental	1.4%
Selective Insurance Group Inc	0.90	10.0	Insurance (Prop/Cas.)	1.5%
Abbott Laboratories	0.90	3.5	Med Supp Non-Invasive	1.5%
Commerce Bancshares Inc	0.90	8.5	Bank (Midwest)	1.5%
Cboe Global Markets	0.90	57.5	Brokers & Exchanges	1.6%
FirstCash Holdings	0.90	15.5	Financial Svcs. (Div.)	1.7%
Booz Allen Hamilton Holding Corporation	0.90	29.5	Industrial Services	1.7%
Amdocs Ltd	0.90	4.0	IT Services	1.9%
Duke Realty Corporation	0.90	10.0	R.E.I.T.	1.9%
Lakeland Financial Corp	0.90	10.0	Bank (Midwest)	2.0%
Air Products and Chemicals Inc	0.90	8.5	Chemical (Diversified)	2.1%
Eagle Bancorp Montana Inc	0.90	7.5	Thrift	2.1%
German American Bancorp Inc	0.90	13.0	Bank (Midwest)	2.2%
Eastgroup Properties Inc	0.90	11.0	R.E.I.T.	2.2%
Alexandria Real Estate Equities Inc	0.90	9.5	R.E.I.T.	2.3%
PS Business Parks Inc	0.90	1.5	R.E.I.T.	2.5%
Ingredion Incorporated	0.90	5.5	Food Processing	2.7%
Trustmark Corp	0.90	4.0	Bank	2.8%
Tompkins Financial Corporation	0.90	6.0	Bank	2.8%

RETROSPECTIVE CEM

Company Name	Book Value			Div Yield
	Beta	5 Yr Growth Rate	Industry	
Westamerica Bancorporation	0.90	5.5	Bank	2.9%
Arrow Financial Corporation	0.90	7.5	Bank	3.0%
City Holding Co	0.90	9.0	Bank	3.0%
Farmers National Banc Corp	0.90	10.0	Bank (Midwest)	3.0%
Southside Bancshares Inc	0.90	10.0	Bank	3.1%
Northfield Bancorp Inc	0.90	2.0	Bank	3.1%
FutureFuel Corp	0.90	2.5	Chemical (Diversified)	3.2%
Armanino Foods of Distinction Inc New	0.90	17.5	Food Processing	3.3%
Horace Mann Educators Corporation	0.90	4.5	Financial Svcs. (Div.)	3.3%
LXP Industrial Trust.	0.90	1.0	R.E.I.T.	3.4%
Community Trust Bancorp Inc	0.90	6.0	Bank	3.6%
Franklin Financial Services Corp	0.90	4.0	Bank	3.8%
First Bancorp Inc	0.90	5.5	Bank	4.0%
First Interstate BancSystem Inc	0.90	9.0	Bank	4.2%
Citizens and Northern Corp	0.90	3.0	Bank	4.5%
Fresenius Medical ADR	0.90	7.5	Medical Services	4.7%
Healthcare Services Group Inc	0.90	9.0	Industrial Services	4.8%
Cooper Companies Inc	0.95	8.0	Med Supp Non-Invasive	0.0%
White Moutains Insurance Group Ltd	0.95	11.0	Insurance (Prop/Cas.)	0.1%
Old Dominion Freight Line Inc	0.95	17.0	Trucking	0.3%
Simulations Plus Inc	0.95	39.5	Computer Software	0.6%
Tetra Tech	0.95	3.5	Environmental	0.6%
UniFirst Corp	0.95	8.5	Industrial Services	0.6%
Brown and Brown Inc	0.95	10.5	Financial Svcs. (Div.)	0.6%
St Joe Company	0.95	1.0	Engineering & Const	0.7%
Xilinx Inc	0.95	1.0	Semiconductor	0.8%
J B Hunt Transport Services Inc	0.95	16.5	Trucking	0.8%
Estee Lauder Companies Inc	0.95	5.0	Toiletries/Cosmetics	0.8%
Franklin Electric Co Inc	0.95	6.5	Electrical Equipment	0.8%
Omega Flex Inc	0.95	8.5	Metal Fabricating	0.9%
Ball Corp	0.95	19.0	Packaging & Container	0.9%
Expeditors International of Washington Inc	0.95	6.5	Industrial Services	1.0%
LeMaitre Vascular Inc	0.95	13.5	Med Supp Invasive	1.0%
Intercontinental Exch.	0.95	6.5	Brokers & Exchanges	1.1%
Dolby Laboratories Inc	0.95	6.0	Entertainment Tech	1.2%
Accenture Plc New	0.95	20.5	IT Services	1.2%
First Financial Bankshares Inc	0.95	12.5	Bank	1.2%
Vail Resorts	0.95	9.0	Hotel/Gaming	1.3%
MSA Safety	0.95	5.0	Machinery	1.3%
Matson Inc	0.95	17.0	Maritime	1.3%
Marsh and McLennan Companies Inc	0.95	4.0	Financial Svcs. (Div.)	1.4%
Unity Bancorp Inc	0.95	14.0	Bank	1.4%
Service Corp International Inc	0.95	8.5	Industrial Services	1.5%
Gentex Corp	0.95	8.0	Auto Parts	1.5%
Kforce Inc.	0.95	8.5	Human Resources	1.5%
CME Group Inc	0.95	3.5	Brokers & Exchanges	1.6%
SAP AE	0.95	8.0	Computer Software	1.7%

RETROSPECTIVE CEM

Company Name	Book Value			Div Yield
	Beta	5 Yr Growth Rate	Industry	
Gorman Rupp Co	0.95	2.0	Heavy Truck & Equip	1.7%
Infosys Limited	0.95	3.0	IT Services	1.7%
Analog Devices Inc	0.95	15.0	Semiconductor	1.7%
Stock Yards Bancorp Inc	0.95	9.0	Bank	1.8%
Assurant Inc	0.95	11.0	Financial Svcs. (Div.)	1.9%
Open Text Corp	0.95	14.5	E-Commerce	1.9%
GATX Corp	0.95	11.5	Railroad	2.1%
Hackett Group Inc	0.95	7.0	Industrial Services	2.1%
Bankwell Financial Group Inc	0.95	6.5	Bank	2.2%
CVS Caremark Corporation	0.95	8.0	Retail Store	2.2%
Fastenal Co	0.95	7.5	Retail Building Supply	2.2%
Garmin Ltd	0.95	7.0	Electrical Equipment	2.2%
Hanover Insurance Group Inc	0.95	4.5	Insurance (Prop/Cas.)	2.3%
International Flavors and Fragrances Inc	0.95	25.0	Chemical (Specialty)	2.3%
Salisbury Bancorp Inc	0.95	1.0	Bank	2.3%
Superior Group of Companies	0.95	12.5	Industrial Services	2.3%
First Financial Corporation	0.95	5.5	Bank (Midwest)	2.4%
Republic Bancorp Inc	0.95	6.0	Bank	2.5%
Extra Space Storage	0.95	4.5	R.E.I.T.	2.6%
Carters Inc	0.95	5.0	Apparel	2.6%
First Financial Northwest Inc	0.95	4.5	Bank	2.6%
Chemung Financial Corporation	0.95	5.5	Bank	2.7%
Packaging Corp	0.95	15.5	Packaging & Container	3.0%
C and F Financial Corp	0.95	6.0	Bank	3.0%
American National Bankshares Inc	0.95	5.0	Bank	3.0%
Koninklijke Philips NV	0.95	1.0	Foreign Electronics	3.1%
West Bancorporation Inc	0.95	6.0	Bank (Midwest)	3.2%
CVB Financial Corp	0.95	11.5	Bank	3.2%
First Community Bancshares Inc	0.95	4.5	Bank	3.3%
Heritage Financial Corp	0.95	8.5	Bank	3.4%
Kearny Financial	0.95	4.5	Thrift	3.4%
Macatawa Bank Corporation	0.95	8.5	Bank (Midwest)	3.5%
Telephone and Data Systems Inc New	0.95	2.0	Telecom. Services	3.6%
MSC Industrial Direct Co Inc	0.95	2.5	Machinery	3.6%
Strategic Education	0.95	52.0	Educational Services	4.4%
Penns Woods Bancorp Inc	0.95	3.5	Bank	5.3%
United Security Bancshares	0.95	7.0	Bank	5.4%
Northwest Bancshares Inc	0.95	1.0	Thrift	5.6%
Consolidated Tomoka Land Co	0.95	19.5	Diversified Co.	6.7%
Brit. Am. Tobacco ADR	0.95	49.5	Tobacco	7.0%
Altria Group Inc	0.95	30.0	Tobacco	7.2%
	Mean	Median	Average of Mean & Median	
Source: Value Line database	9.08	7.50	8.29	

PROSPECTIVE CEM

Company Name	Ticker	Beta	Industry	Book Value Proj 3 To 5 Year	
				Growth Rate	DIV Yield
Activision Blizzard Inc	ATVI	0.65	Entertainment Tech	13.0	0.6%
Dollar General Corporation	DG	0.65	Retail Store	6.0	0.8%
Logitech International SA	LOGI	0.65	Computers/Peripherals	22.5	1.3%
Royal Gold Inc	RGLD	0.65	Precious Metals	4.0	1.4%
Colgate Palmolive Co	CL	0.65	Household Products	65.0	2.2%
Erie Indemnity Company	ERIE	0.65	Insurance (Prop/Cas.)	11.5	2.5%
JM Smucker Company	SJM	0.65	Food Processing	4.5	2.8%
Conagra Brands	CAG	0.65	Food Processing	6.5	3.5%
Balchem Corp.	BCPC	0.7	Chemical (Specialty)	9.5	0.4%
MarketAxess Holdings	MKTX	0.7	Brokers & Exchanges	15.5	0.7%
Target Corp	TGT	0.7	Retail Store	9.0	1.7%
Houlihan Lokey	HLI	0.7	Investment Banking	13.5	1.7%
Lancaster Colony Corporation	LANC	0.7	Food Processing	8.0	2.0%
Premier Inc.	PINC	0.7	Healthcare Information	6.0	2.1%
Procter and Gamble Co	PG	0.7	Household Products	7.0	2.1%
Kimberly Clark Corp	KMB	0.7	Household Products	78.5	3.2%
Unilever PLC	UL	0.7	Food Processing	10.0	4.1%
Coca-Cola Consol.	COKE	0.75	Beverage	13.0	0.2%
Progressive Corp.	PGR	0.75	Insurance (Prop/Cas.)	10.0	0.4%
Murphy USA Inc	MUSA	0.75	Retail (Hardlines)	15.5	0.6%
Ormat Technologies Inc	ORA	0.75	Power	5.5	0.7%
PriceSmart	PSMT	0.75	Retail Store	5.0	1.0%
Werner Enterprises Inc	WERN	0.75	Trucking	11.5	1.1%
Becton Dickinson and Company	BDX	0.75	Med Supp Invasive	5.0	1.3%
MAXIMUS Inc	MMS	0.75	Industrial Services	9.5	1.5%
Eli Lilly and Co	LLY	0.75	Drug	18.0	1.6%
CSG Systems International Inc	CSGS	0.75	IT Services	7.0	1.8%
Tyson Foods	TSN	0.75	Food Processing	8.5	2.0%
CH Robinson Worldwide Inc	CHRW	0.75	Industrial Services	7.0	2.1%
PepsiCo Inc	PEP	0.75	Beverage	6.0	2.5%
NewMarket Corporation	NEU	0.75	Chemical (Specialty)	7.5	2.5%
Digital Realty Trust Inc	DLR	0.75	R.E.I.T.	5.5	3.0%
Amgen Inc	AMGN	0.75	Biotechnology	9.0	3.4%
West Pharmaceutical Services Inc	WST	0.8	Med Supp Non-Invasive	12.0	0.2%
Danaher Corp	DHR	0.8	Diversified Co.	10.0	0.3%
AAON Inc	AAON	0.8	Machinery	17.5	0.6%
New York Times Co	NYT	0.8	Publishing	10.5	0.7%
Waste Connections	WCN	0.8	Environmental	4.0	0.8%
Elbit Systems Ltd	ESLT	0.8	Aerospace/Defense	11.5	1.1%
Stepan Company	SCL	0.8	Chemical (Specialty)	7.5	1.2%
Waste Management	WM	0.8	Environmental	5.0	1.5%
Novo Nordisk	NVO	0.8	Drug	8.5	1.5%
McCormick and Co	MKC	0.8	Food Processing	9.0	1.5%
Equinix Inc	EQIX	0.8	R.E.I.T.	7.5	1.6%
Quest Diagnostics Inc	DGX	0.8	Medical Services	9.0	1.8%
Comcast Corporation	CMCSA	0.8	Cable TV	9.5	2.0%
United Parcel Service	UPS	0.8	Air Transport	46.0	2.0%
Public Storage	PSA	0.8	R.E.I.T.	5.0	2.3%
American Tower Corporation	AMT	0.8	Wireless Networking	4.0	2.3%
Intel Corporation	INTC	0.8	Semiconductor	4.0	2.7%
Pfizer Inc	PFE	0.8	Drug	4.5	3.0%
Park National Corp	PRK	0.8	Bank (Midwest)	5.0	3.1%
Toyota Motor Corporation	TM	0.8	Automotive	5.0	3.3%

PROSPECTIVE CEM

Company Name	Ticker	Beta	Industry	Book Value Proj	
				3 To 5 Year Growth Rate	DIV Yield
Merck and Co Inc	MRK	0.8	Drug	4.0	3.5%
Sanofi	SNY	0.8	Drug	5.5	3.8%
Ennis Inc.	EBF	0.8	Office Equip/Supplies	3.0	5.3%
New York Community Bancorp Inc	NYCB	0.8	Thrift	3.5	5.6%
Thermo Fisher Scientific Inc	TMO	0.85	Precision Instrument	11.0	0.2%
Chemed Corporation	CHE	0.85	Diversified Co.	11.0	0.3%
Bio-Techne Corp.	TECH	0.85	Biotechnology	4.5	0.3%
Ferrari N.V.	RACE	0.85	Automotive	17.0	0.4%
Helios Technologies	HLIO	0.85	Diversified Co.	10.0	0.5%
Verisk Analytics Inc	VRSK	0.85	Information Services	11.5	0.6%
Agilent Technologies	A	0.85	Precision Instrument	12.5	0.6%
MGP Ingredients	MGPI	0.85	Beverage	20.5	0.6%
Pool Corporation	POOL	0.85	Recreation	29.5	0.7%
Warrior Met Coal Inc	HCC	0.85	Metals & Mining (Div.)	7.0	0.8%
Microsoft Corporation	MSFT	0.85	Computer Software	14.5	0.8%
Tractor Supply Co	TSCO	0.85	Retail Building Supply	9.5	1.0%
Jack Henry and Associates Inc	JKHY	0.85	IT Services	7.5	1.1%
Rollins Inc	ROL	0.85	Industrial Services	8.0	1.3%
AptarGroup Inc	ATR	0.85	Packaging & Container	9.0	1.3%
Silgan Holdings Inc	SLGN	0.85	Packaging & Container	19.5	1.3%
AO Smith Corp	AOS	0.85	Machinery	6.0	1.5%
Taiwan Semiconductor Mfg. Co Ltd	TSM	0.85	Semiconductor	8.0	1.5%
Northrop Grumman Corp Holding Co	NOC	0.85	Aerospace/Defense	23.0	1.6%
Broadridge Fin'l	BR	0.85	Information Services	14.0	1.6%
Hershey Company	HSY	0.85	Food Processing	22.0	1.8%
Mondelez International Inc	MDLZ	0.85	Food Processing	4.5	2.0%
ManTech International Corporation	MANT	0.85	IT Services	5.5	2.1%
Standard Motor Products Inc	SMP	0.85	Auto Parts	9.5	2.1%
Johnson and Johnson	JNJ	0.85	Med Supp Non-Invasive	13.5	2.6%
Texas Instruments Incorporated	TXN	0.85	Semiconductor	24.0	2.6%
Watsco Inc	WSO	0.85	Retail Building Supply	6.0	2.8%
National Fuel Gas Co	NFG	0.85	Natural Gas (Div.)	8.5	3.1%
Crown Castle International Corporation	CCI	0.85	Wireless Networking	5.5	3.2%
Walgreens Boots	WBA	0.85	Retail Store	8.0	3.6%
Healthcare Realty Trust Inc	HR	0.85	R.E.I.T.	11.0	4.0%
AT&T	T	0.85	Telecom. Services	5.5	7.8%
PerkinElmer Inc	PKI	0.9	Precision Instrument	19.0	0.2%
CSW Industrials	CSWI	0.9	Petroleum (Producing)	10.5	0.5%
ResMed Inc	RMD	0.9	Med Supp Non-Invasive	22.0	0.7%
Cable One	CABO	0.9	Cable TV	6.5	0.7%
Sherwin Williams	SHW	0.9	Retail Building Supply	11.5	0.8%
Power Integrations Inc	POWI	0.9	Semiconductor	14.5	0.8%
Caseys General Stores Inc	CASY	0.9	Retail/Wholesale Food	10.0	0.8%
Exponent Inc.	EXPO	0.9	Information Services	6.5	0.9%
AudioCodes Ltd	AUDC	0.9	Telecom. Equipment	20.0	1.1%
Brown Forman Corp (Class B)	BFB	0.9	Beverage	7.0	1.1%
Cerner Corp	CERN	0.9	Healthcare Information	4.5	1.2%
AmerisourceBergen Corp	ABC	0.9	Med Supp Non-Invasive	12.0	1.4%
Heidrick and Struggles Internat'l Inc	HSII	0.9	Human Resources	11.0	1.4%
Republic Services Inc	RSG	0.9	Environmental	7.5	1.4%
Selective Insurance Group Inc	SIGI	0.9	Insurance (Prop/Cas.)	8.0	1.5%
Abbott Laboratories	ABT	0.9	Med Supp Non-Invasive	6.0	1.5%
Commerce Bancshares Inc	CBSH	0.9	Bank (Midwest)	8.0	1.5%

PROSPECTIVE CEM

Company Name	Ticker	Beta	Industry	Book Value Proj	
				3 To 5 Year Growth Rate	DIV Yield
Cboe Global Markets	CBOE	0.9	Brokers & Exchanges	13.0	1.6%
FirstCash Holdings	FCFS	0.9	Financial Svcs. (Div.)	6.0	1.7%
Booz Allen Hamilton Holding Corp.	BAH	0.9	Industrial Services	17.5	1.7%
BWX Technologies	BWXT	0.9	Power	11.0	1.7%
Sensient Technologies Corp	SXT	0.9	Food Processing	5.0	1.8%
Amdocs Ltd	DOX	0.9	IT Services	6.0	1.9%
Duke Realty Corporation	DRE	0.9	R.E.I.T.	4.0	1.9%
Air Products and Chemicals Inc	APD	0.9	Chemical (Diversified)	9.0	2.1%
Alexandria Real Estate Equities Inc	ARE	0.9	R.E.I.T.	11.0	2.3%
Cisco Systems Inc	CSCO	0.9	Telecom. Equipment	9.0	2.6%
Ingredion Incorporated	INGR	0.9	Food Processing	6.5	2.7%
Fresenius Medical ADR	FMS	0.9	Medical Services	5.5	4.7%
Mercury General Corp	MCY	0.9	Insurance (Prop/Cas.)	5.0	4.9%
Holly Energy Part.	HEP	0.9	Pipeline MLPs	10.0	7.9%
Cooper Companies Inc	COO	0.95	Med Supp Non-Invasive	17.0	0.0%
Old Dominion Freight Line Inc	ODFL	0.95	Trucking	13.5	0.3%
Apple Inc	AAPL	0.95	Computers/Peripherals	16.0	0.5%
Tetra Tech	TTEK	0.95	Environmental	10.5	0.8%
UniFirst Corp	UNF	0.95	Industrial Services	6.5	0.6%
Brown and Brown Inc	BRO	0.95	Financial Svcs. (Div.)	3.5	0.6%
St Joe Company	JOE	0.95	Engineering & Const	6.5	0.7%
Aon PLC	AON	0.95	Financial Svcs. (Div.)	23.5	0.8%
Xilinx Inc	XLNX	0.95	Semiconductor	9.0	0.8%
J B Hunt Transport Services Inc	JBHT	0.95	Trucking	15.0	0.8%
Estee Lauder Companies Inc	EL	0.95	Toiletries/Cosmetics	5.5	0.8%
Franklin Electric Co Inc	FELE	0.95	Electrical Equipment	7.5	0.8%
Ball Corp	BLL	0.95	Packaging & Container	16.5	0.9%
Expeditors Internat'l of Washington Inc	EXPD	0.95	Industrial Services	7.0	1.0%
Intercontinental Exch.	ICE	0.95	Brokers & Exchanges	11.0	1.1%
Dolby Laboratories Inc	DLB	0.95	Entertainment Tech	5.5	1.2%
Accenture Plc New	ACN	0.95	IT Services	16.0	1.2%
Vail Resorts	MTN	0.95	Hotel/Gaming	9.0	1.3%
MSA Safety	MSA	0.95	Machinery	9.0	1.3%
Matson Inc	MATX	0.95	Maritime	22.5	1.3%
Marsh and McLennan Companies Inc	MMC	0.95	Financial Svcs. (Div.)	15.5	1.4%
Service Corp International Inc	SCI	0.95	Industrial Services	14.0	1.5%
Gentex Corp	GNTX	0.95	Auto Parts	6.5	1.5%
Kforce Inc.	KFRC	0.95	Human Resources	11.0	1.5%
CME Group Inc	CME	0.95	Brokers & Exchanges	6.5	1.6%
SAP AE	SAP	0.95	Computer Software	6.5	1.7%
Gorman Rupp Co	GRC	0.95	Heavy Truck & Equip	9.5	1.7%
Infosys Limited	INFY	0.95	IT Services	7.5	1.7%
Analog Devices Inc	ADI	0.95	Semiconductor	24.0	1.7%
Assurant Inc	AIZ	0.95	Financial Svcs. (Div.)	7.5	1.9%
Open Text Corp	OTEX	0.95	E-Commerce	3.0	1.9%
GATX Corp	GATX	0.95	Railroad	6.5	2.1%
CVS Caremark Corporation	CVS	0.95	Retail Store	9.0	2.2%
Fastenal Co	FAST	0.95	Retail Building Supply	6.5	2.2%
Garmin Ltd	GRMN	0.95	Electrical Equipment	5.5	2.2%
Hanover Insurance Group Inc	THG	0.95	Insurance (Prop/Cas.)	9.5	2.3%
Internat'l Flavors and Fragrances Inc	IFF	0.95	Chemical (Specialty)	9.0	2.3%
Extra Space Storage	EXR	0.95	R.E.I.T.	5.0	2.6%
Carters Inc	CRI	0.95	Apparel	15.0	2.6%

PROSPECTIVE CEM

				Book Value Proj 3 To 5 Year	
Company Name	Ticker	Beta	Industry	Growth Rate	DIV Yield
Packaging Corp	PKG	0.95	Packaging & Container	13.0	3.0%
3M Company	MMM	0.95	Diversified Co.	9.0	3.4%
MSC Industrial Direct Co Inc	MSM	0.95	Machinery	5.5	3.6%

	Mean	Median	Average of Mean & Median
Prospective CEM	10.86	9.00	9.93
Retrospective CEM (Exhibit DHC-11)			8.29
Source: Value Line database		Overall CEM result	9.11

β s

<u>Company Name</u>	<u>Ticker</u>	<u>β</u>
American Water Works	AWK	0.85
American States Water Co	AWR	0.65
Artesian Resources	ARTNA	0.75
California Water Service Group	CWT	0.70
Global Water Resources	GWRS	0.80
Middlesex Water Co	MSEX	0.70
SJW Group	SJW	0.80
Essential Utilities	WTRG	0.95
York Water Company	YORW	0.85
	mean	0.78
	median	0.80
	average of mean & median	0.79

source: Exhibit DHC-4

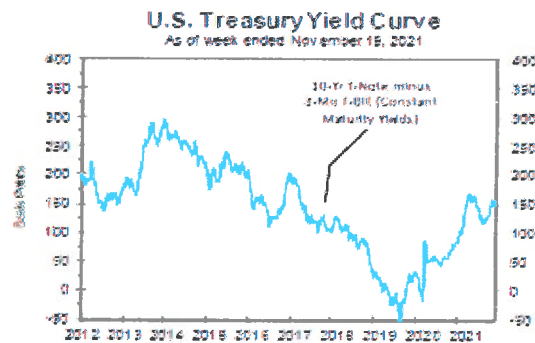
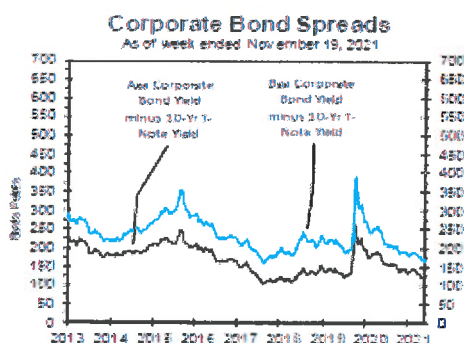
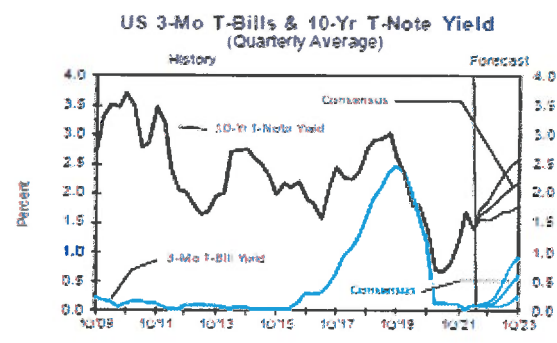
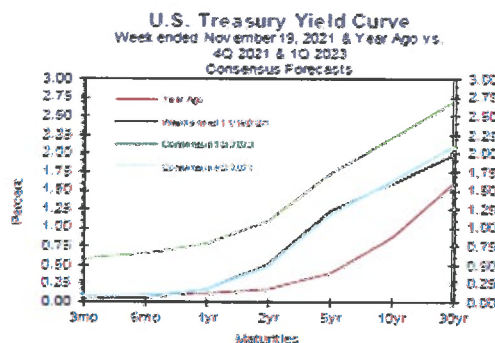
2 ■ BLUE CHIP FINANCIAL FORECASTS ■ DECEMBER 1, 2021

Consensus Forecasts of U.S. Interest Rates and Key Assumptions

Interest Rates	History								Consensus Forecasts-Quarterly Avg.							
	Average For Week Ending				Average For Month				4Q 2021	1Q 2022	2Q 2022	3Q 2022	4Q 2022	1Q 2023	2Q 2023	3Q 2023
	Nov 19	Nov 12	Nov 5	Oct 29	Oct	Sep	Aug	3Q 2021								
Federal Funds Rate	0.08	0.08	0.08	0.08	0.08	0.08	0.09	0.09	0.1	0.1	0.1	0.3	0.4	0.6	0.7	0.7
Prime Rate	3.25	3.25	3.25	3.25	3.25	3.25	3.25	3.25	3.3	3.3	3.3	3.4	3.5	3.7	3.7	3.7
LIBOR, 3-mo.	0.16	0.15	0.14	0.13	0.13	0.12	0.12	0.13	0.2	0.2	0.3	0.4	0.6	0.7	0.7	0.7
Commercial Paper, 1-mo.	0.06	0.05	0.07	0.06	0.05	0.05	0.05	0.05	0.1	0.1	0.2	0.3	0.5	0.6	0.6	0.6
Treasury bill, 3-mo.	0.05	0.05	0.05	0.06	0.05	0.04	0.05	0.05	0.1	0.1	0.1	0.2	0.4	0.6	0.6	0.6
Treasury bill, 6-mo.	0.06	0.07	0.07	0.06	0.06	0.05	0.06	0.05	0.1	0.1	0.2	0.3	0.5	0.7	0.7	0.7
Treasury bill, 1 yr.	0.18	0.16	0.15	0.14	0.11	0.08	0.07	0.08	0.2	0.2	0.3	0.4	0.6	0.8	0.8	0.8
Treasury note, 2 yr.	0.53	0.48	0.45	0.48	0.39	0.24	0.22	0.23	0.5	0.6	0.7	0.8	1.0	1.1	1.1	1.1
Treasury note, 5 yr.	1.24	1.17	1.14	1.18	1.11	0.86	0.77	0.80	1.2	1.3	1.4	1.5	1.6	1.7	1.7	1.7
Treasury note, 10 yr.	1.60	1.53	1.54	1.59	1.58	1.37	1.28	1.32	1.6	1.7	1.9	2.0	2.1	2.2	2.2	2.2
Treasury note, 30 yr.	1.98	1.90	1.95	2.00	2.06	1.84	1.92	1.93	2.1	2.2	2.3	2.5	2.6	2.7	2.7	2.7
Corporate Aaa bond	2.82	2.72	2.77	2.80	2.85	2.72	2.72	2.72	2.7	2.9	3.1	3.2	3.4	3.6	3.6	3.6
Corporate Baa bond	3.29	3.18	3.22	3.25	3.31	3.16	3.16	3.16	3.4	3.6	3.8	4.0	4.2	4.4	4.4	4.4
State & Local bonds	2.56	2.56	2.60	2.61	2.59	2.67	2.64	2.64	2.4	2.6	2.7	2.9	3.0	3.1	3.1	3.1
Home mortgage rate	3.10	2.98	3.09	3.14	3.07	2.90	2.84	2.87	3.1	3.2	3.4	3.5	3.7	3.8	3.8	3.8

Key Assumptions	History								Consensus Forecasts-Quarterly							
	4Q				1Q				4Q 2021	1Q 2022	2Q 2022	3Q 2022	4Q 2022	1Q 2023	2Q 2023	3Q 2023
	2019	2020	2020	2020	2020	2021	2021	2021								
Fed's AFE \$ Index	110.5	111.4	112.4	107.3	105.2	105.4	102.9	105.0	106.5	106.9	106.8	106.6	106.3	106.1	106.1	106.1
Real GDP	1.9	-5.1	-31.2	33.8	4.5	6.3	6.7	2.1	5.1	4.4	3.8	3.3	2.6	2.4	2.4	2.4
GDP Price Index	1.5	1.6	-1.5	3.6	2.2	4.3	6.1	5.9	4.6	3.4	2.8	2.7	2.5	2.5	2.5	2.5
Consumer Price Index	2.6	1.0	-3.1	4.7	2.4	3.7	8.4	6.6	5.6	3.3	2.9	2.6	2.5	2.4	2.4	2.4
PCE Price Index	1.7	1.3	-1.6	3.7	1.5	3.8	6.5	5.3	4.5	2.9	2.5	2.5	2.3	2.3	2.3	2.3

Forecasts for interest rates and the Federal Reserve's Major Currency Index represent averages for the quarter. Forecasts for Real GDP, GDP Price Index, PCE Price Index and Consumer Price Index are seasonally-adjusted annual rates of change (saar). Individual panel members' forecasts are on pages 4 through 9. Historical data: Treasury rates from the Federal Reserve Board's H.15; AAA-AA and A-BBB corporate bond yields from Bank of America-Merrill Lynch and are 15+ years, yield to maturity; State and local bond yields from Bank of America-Merrill Lynch, A-rated, yield to maturity; Mortgage rates from Freddie Mac, 30-year, fixed; LIBOR quotes from Intercontinental Exchange. All interest rate data are sourced from Haver Analytics. Historical data for Fed's Major Currency Index are from FRSR H.10. Historical data for Real GDP, GDP Price Index and PCE Price Index are from the Bureau of Economic Analysis (BEA). Consumer Price Index history is from the Department of Labor's Bureau of Labor Statistics (BLS).



For example, the annual arithmetic mean return of large-cap stocks was 10.2% over the 1926–2019 period, while the annual arithmetic mean return of small-cap stocks was 11.9%.

Note that this increased return comes at a price: risk (as measured by standard deviation) increased from 19.8% for large-cap stocks to 31.5% for small-cap stocks. The relationship between risk and return is a fundamental principle of finance. History tells us that small companies are riskier than large companies. Investors are compensated for taking on this additional risk by the higher return provided by small companies.

Exhibit 7.1: Summary Statistics of Large-Cap Stocks and Small-Cap Stocks (%)
1926–2019

	<u>Geometric Mean (%)</u>	<u>Arithmetic Mean (%)</u>	<u>Standard Deviation (%)</u>
Large-Cap Stocks	10.2%	12.1%	19.8%
Small-Cap Stocks	11.9%	16.3%	31.5%

Source of underlying data: Morningstar, Inc. Used with permission. All rights reserved. Calculations by Duff & Phelps. © Duff & Phelps. Series used: (i) "IA SBBI® US Large Stock TR USD Ext" series. The "IA SBBI® US Large Stock TR USD Ext" return series is essentially the S&P 500 index. (ii) IA SBBI® US Small Stock TR USD series. For detailed information about these series, see Chapter 3, "Description of the Basic Series".

The differences in the performance of large-cap stocks and small-cap stocks can have important implications for investors. Exhibit 7.2 is a graphical depiction of the value of \$1 invested at the end of 1925 in large-cap and small-cap stocks and held through December 31, 2019 (a total of 94 years).

Exhibit 7.2: The Value of \$1 Invested in Large-Cap and Small-Cap Stocks, 1926–2019
Index (Year-end 1925 = \$1.00)



Source of underlying data: Morningstar, Inc. Used with permission. All rights reserved. Calculations by Duff & Phelps. © Duff & Phelps. Series used: (i) "IA SBBI® US Large Stock TR USD Ext" series. The "IA SBBI® US Large Stock TR USD Ext" return series is essentially the S&P 500 index. (ii) IA SBBI® US Small Stock TR USD series. For detailed information about these series, see Chapter 3, "Description of the Basic Series".

MARGINS OF LOWER DEBT, LOWER β COMPANIES

Selection Criteria: Book Value g: 3.50-9.25; LTD/Capital:1%-53.33%; Beta:.40-.72
 Accessed March 2, 2022 from Value Line

Company Name	Book Value 5 Yr Growth		Beta	Operating Margin
	Rate	% LTD/Capital		
Akamai Technologies Inc	7.0	30.96	0.65	38.0
Alico Inc	7.0	33.32	0.70	27.2
Artesian Resources Corporation	4.0	45.65	0.70	47.8
Bonso Electronics International Inc	6.5	13.75	0.50	11.6
Costco Wholesale Corporation	6.5	29.13	0.60	4.2
Dollar General Corporation	7.5	38.28	0.65	12.2
AMCON Distributing Co	5.0	38.56	0.60	1.3
Daily Journal Corp	5.0	11.61	0.60	9.0
Emergent BioSolutions	9.0	36.76	0.70	35.3
Erie Indemnity Company	8.0	7.32	0.65	14.2
Energy Services of America Corp.	7.5	20.66	0.65	3.3
FTI Consulting Inc	7.5	16.97	0.70	13.5
General Mills Inc	8.0	50.82	0.60	21.0
ImmuCell Corporation	4.0	23.61	0.45	7.0
Newmont Corp.	3.5	19.24	0.60	47.8
Natural Grocers by Vitamin Cottage Inc	6.5	30.07	0.50	5.6
Nuvera Communications Inc.	6.5	34.99	0.65	42.0
Regency Affiliates Inc	5.5	26.17	0.55	28.8
Rand Worldwide Inc	9.0	14.58	0.65	12.7
Sanderson Farms Inc	9.0	1.73	0.55	16.0
Seaboard Corp	6.0	15.63	0.70	5.9
Sprouts Farmers Market	5.0	22.81	0.55	8.1
JM Smucker Company	5.0	30.21	0.65	22.9
Meridian Bioscience	8.5	15.45	0.70	26.6
Village Super Market Inc	5.0	21.21	0.45	3.3
Wheaton Precious Met.	4.0	3.30	0.60	69.7
Willamette Valley Vineyards Inc	7.5	8.39	0.70	25.0
World Wrestling Entertainment	7.0	5.29	0.60	26.4
Means/Averages	6.45	23.09	0.61	20.94

Source: Value Line database

Average if Book g <6**24.57**

EXCERPT (4 pp.) OF CHAIR POWELL'S PRESS CONFERENCE: OPENING STATEMENT.
Underlining made for emphasis – not in the original]

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**Transcript of Chair Powell's Press Conference
January 26, 2022**

CHAIR POWELL. Good afternoon. At the Federal Reserve, we are strongly committed to achieving the monetary policy goals that Congress has given us: maximum employment and price stability. Today, in support of these goals, the Federal Open Market Committee kept its policy interest rate near zero and stated its expectation that an increase in this rate would soon be appropriate. The Committee also agreed to continue reducing its net asset purchases on the schedule we announced in December—bringing them to an end in early March. As I will explain, against a backdrop of elevated inflation and a strong labor market, our policy has been adapting to the evolving economic environment, and it will continue to do so.

Economic activity expanded at a robust pace last year, reflecting progress on vaccinations and the reopening of the economy, fiscal and monetary policy support, and the healthy financial positions of households and businesses. Indeed, the economy has shown great strength and resilience in the face of the ongoing pandemic. The recent sharp rise in COVID cases associated with the Omicron variant will surely weigh on economic growth this quarter. High-frequency indicators point to reduced spending in COVID-sensitive sectors, such as travel and restaurants. And activity more broadly may also be affected as many workers are unable to report for work because of illness, quarantines, or caregiving needs.

Fortunately, health experts are finding that the Omicron variant has not been as virulent as previous strains of the virus, and they expect that cases will drop off rapidly. If the wave passes quickly, the economic effects should as well, and we would see a return to strong growth. That said, the implications for the economy remain uncertain. And we have not lost sight of the January 26,

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2022 fact that for many afflicted individuals and families, and for the health-care workers on the front lines, the virus continues to cause great hardship.

The labor market has made remarkable progress and, by many measures, is very strong. Job gains have been solid in recent months, averaging 365,000 per month over the past three months. Over the past year, payroll employment has risen by 6.4 million jobs. The unemployment rate has declined sharply, falling 2 percentage points over the past six months to reach 3.9 percent in December. The improvements in labor market conditions have been widespread, including for workers at the lower end of the wage distribution, as well as for African Americans and Hispanics.

Labor demand remains historically strong. With constraints on labor supply, employers are having difficulties filling job openings, and wages are rising at their fastest pace in many years. While labor force participation has edged up, it remains subdued, in part reflecting the aging of the population and retirements. In addition, some who would otherwise would be seeking work report that they are out of the labor force because of factors related to the pandemic, including caregiving needs and ongoing concerns about the virus. The current wave of the virus may well prolong these effects. Over time, there are good reasons to expect some further improvements in participation and employment.

Inflation remains well above our longer-run goal of 2 percent. Supply and demand imbalances related to the pandemic and [to] the reopening of the economy have continued to contribute to elevated levels of inflation. In particular, bottlenecks and supply constraints are limiting how quickly production can respond to higher demand in the near term. These problems have been larger and longer lasting than anticipated, exacerbated by waves of the virus.

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While the drivers of higher inflation have been predominantly connected to the dislocations caused by the pandemic, price increases have now spread to a broader range of goods and services. Wages have also risen briskly, and we are attentive to the risks that persistent real wage growth in excess of productivity [growth] could put upward pressure on inflation. Like most forecasters, we continue to expect inflation to decline over the course of the year.

We understand that high inflation imposes significant hardship, especially on those least able to meet the higher costs of essentials like food, housing, and transportation. In addition, we believe that the best thing we can do to support continued labor market gains is to promote a long expansion, and that will require price stability. We are committed to our price-stability goal. We will use our tools both to support the economy and a strong labor market and to prevent higher inflation from becoming entrenched. And we'll be watching carefully to see whether the economy is evolving in line with expectations.

The Fed's monetary policy actions have been guided by our mandate to promote maximum employment and stable prices for the American people. As I noted, the Committee left the target range for the federal funds rate unchanged and reaffirmed our plan, announced in December, to end asset purchases in early March. In light of the remarkable progress we've seen in the labor market and inflation that is well above our 2 percent longer-run goal, the economy no longer needs sustained high levels of monetary policy support. That is why we are phasing out our asset purchases and why we expect it will soon be appropriate to raise the target range for the federal funds rate.

Of course, the economic outlook remains highly uncertain. Making appropriate monetary policy in this environment requires humility, recognizing that the economy evolves in

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unexpected ways. We'll need to be nimble so that we can respond to the full range of plausible outcomes. With this in mind, we will remain attentive to risks, including the risk that high inflation is more persistent than expected, and are prepared to respond as appropriate to achieve our goals.

To provide greater clarity about our approach for reducing the size of the Federal Reserve's balance sheet, today the Committee issued a set of principles that will provide a foundation for our future decisions. [In] these high-level principles, [we] clarify that the federal funds rate is our primary means of adjusting monetary policy and that reducing our balance sheet will occur after the process of raising interest rates has begun. Reductions will occur over time in a predictable manner primarily through adjustments to reinvestments so that securities roll off our balance sheet. Over time, we intend to hold securities in the amounts needed for our ample-reserves operating framework, and in the longer run, we envision holding primarily Treasury securities.

Our decisions to reduce our balance sheet will be guided by our maximum-employment and price-stability goals. In that regard, we will be prepared to adjust any of the details of our approach to balance sheet management in light of economic and financial developments. The Committee has not made decisions regarding the specific timing, pace, or other details of shrinking the balance sheet. And we will discuss these matters in upcoming meetings and provide additional information at the appropriate time.

To conclude: We understand that our actions affect communities, families, and businesses across the country. Everything we do is in service to our public mission. We at the Federal Reserve will do everything we can to achieve our maximum-employment and price-stability goals. Thank you. I look forward to your questions.